THE TOP 400

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Firms Feel Pinch for Profitability

Contractor revenue rises, but firms say higher risks and longer lead times are driving more investment in preconstruction By Emell Adolphus and Jonathan Keller



ETHE TOP 400

hen the Federal Reserve hiked interest rates 11 times last year in a bid to control rampant economic inflation, many Top 400 Contractors said they felt those policy changes in the form of project delays, rescopes or outright cancellations. Now, with construction costs at a prolonged high, firms say preconstruction has helped some would-be paused projects stay viable. But in

a construction market where demand for resources far outpaces supply, firms say preconstruction has its limits against inflation.

"We believe the economy overall is more robust than the fed anticipated, and we don't expect significant interest rate reductions this year," says Anthony Johnson, Clayco's executive vice president and president of the contractor's Industrial Business Unit. The firm is ranked No. 23 on this year's list.

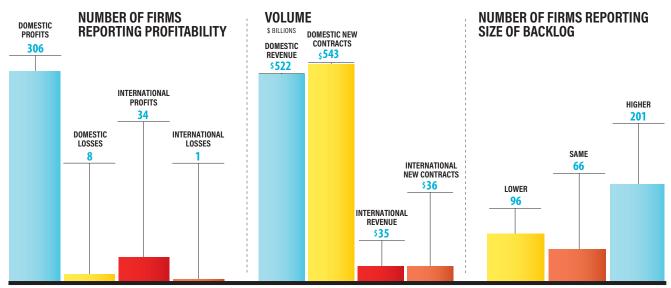
For a second consecutive year, Top 400 revenue has increased by a double-digit percentage, rising 13.9% to \$556.9 billion, from \$488.98 billion last year. Median

firm revenue is also up 10.9%, to \$629.5 million, and of the 375 firms that filed this year and last, 77.3% reported an increase in general contracting revenue, slightly down from 78.9% on last year's survey.

Yet behind the numbers, firms say there is a tidal shift among owners as they prioritize projects in sectors that will yield larger return on investment with lower short-term risks.

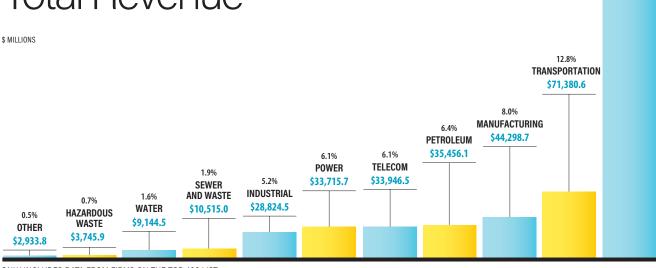
"Interest rate increases have made it challenging for some clients to obtain construction loans," says Primus Builders Chief Financial Officer Matthew Hott. Although this has not reduced the No. 278-ranked con-

2023-24 at a Glance



50.8% BUILDING \$283.073.3

Markets' Share of Total Revenue



ONLY INCLUDES DATA FROM FIRMS ON THE TOP 400 LIST.

tractor's backlog, Hott says the delays can affect project starts, "which can move financial activities from one year to the next in some cases," he adds.

Although the inflation rates are still higher than the Fed's target average, some contractors are finding cost increases to be "a more manageable and predictable challenge than it was a couple of years ago," says Clayco's Johnson. For other contractors, the ability to manage such a challenge depends on the contractor's ability to adjust already strained labor resources.

Shifting Sectors

As owners shift their attention to opportunities in lower risk sectors, Top 400 revenue numbers illustrate how contractors are following the demand.

From 2022 to 2023, revenue in all of the sectors that ENR tracks increased, with the exception of hazardous waste, which was down 9.7%. The largest growth was seen in the manufacturing (up 74.8%), petroleum (up 46.7%), sewer/waste (up 38.8%) and water supply markets (up 28.6%). The manufacturing market in particular grew exponentially, with total general contracting revenue from manufacturing increasing 201% from

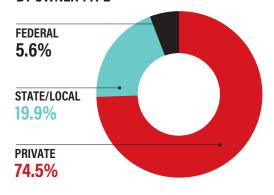
375

Top 400 Firms filed surveys last year

77.3% of firms report revenue rose between 2022 and 2023

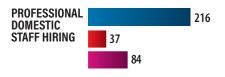
20.1% of all Top 400 revenue belongs to the Top 10 firms

PERCENT SHARE OF TOTAL REVENUE BY OWNER TYPE



2021 and 2023. In 2021, 115 Top 400 firms had at least some manufacturing revenue. In 2023, that number increased to 142.

"The manufacturing sector continues to grow, due in no small part to the resurgence of Federal investment in the onshoring and reshoring of advanced manufacturing," says Deron Brown, president and

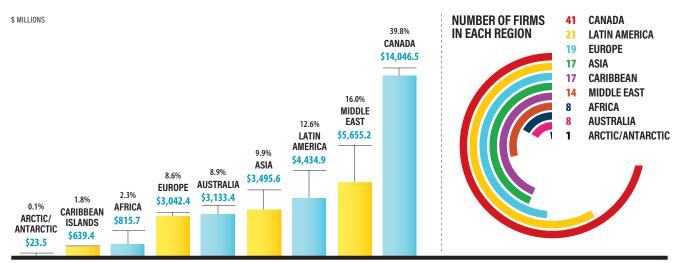








International Market Analysis



*DATA FOR ASIA AND AUSTRALIA HAD BEEN REPORTED TOGETHER IN PREVIOUS YEARS.

COO of PCL Construction's U.S. Operations. "From pharmaceuticals to microchips, almost every sector of manufacturing is growing, creating significant opportunity in the coming years for contractors with the skillset to build new facilities."

Industrywide, Top 400 contractors say projects funded by the Bipartisan Infrastructure Law (IIJA), CHIPS and the Science Act and Inflation Reduction Act (IRA) are also creating more opportunities.

"In energy for example, government initiatives like the IRA have driven a significant increase in our early phase solutions," says Ken Gilmartin, CEO of Wood PLC, which is ranked No. 323. "Equally in oil and gas, we have seen significant growth in 2023 as the energy security agenda has increased globally."

Brown says PCL, which is ranked No. 10, has also seen opportunity growth in water and wastewater infrastructure projects as municipalities comply with new EPA standards for the allowable amount of per-and polyfluoroalkyl substances (PFAS) in drinking water.

"As water reuse continues to grow, we've seen an increase in investment in advanced water filtration facilities," says Brown, adding that the firm is in the preconstruction phase of a direct-to-potable facility, which will recycle toilet and shower water into safe drinking water.

In addition to bridge replacement, reconstruction and rehabilitation, S&B USA's Chief Commercial Officer, Haggai Dror, says the contractor is entering new markets such as rail infrastructure and climate resiliency solutions. "These trends are fueled by initiatives like the IIJA and the IRA, and we're strategically aligning ourselves to seize these opportunities," says Dror.

Profitability Pressures

With an abundance of projects in some sectors, Top 400 contractors say other sectors are slowing because they need more owner buy-in to justify the risks.

In the multifamily residential building sector,



"We see growing opportunities in energy transition with hydrogen and carbon capture as the industry seeks to diversify."

Ken Gilmartin, CEO, Wood PLC

COMPARING THE PAST DECADE'S CONTRACTING REVENUE

\$331.9

\$344.1

\$366.4

\$374.0 \$405.0 2018

2017

\$414.4 2019

\$414.9

\$421.0

\$489.0

\$556.9

\$ BILLIONS SOURCE: ENR



Barton Malow (No. 19) recently topped out Hudson's Detroit, a 1.5 million-sq-ft, 685-ft high mixed-use development in the city's downtown. The project is located on the former site of the J.L. Hudson department store, one of the largest U.S. retail stores before its controlled demolition in 1998. The replacement structure will be Detroit's first skyscraper in 30 years, Barton Malow says. More than 2.7 million worker hours have gone into the project.

Wieland CEO Edward Lorenz says the firm has seen many deals delayed or scrapped entirely due to higher interest rates.

'These customers must rethink their ROI goals, or raise rents, and rents are already at all-time highs," says Lorenz. The firm is ranked No. 318 this year.

At Dallas, Texas-based MY-CON, interest rates hikes have reshaped the sector makeup of its project portfolio as owners shift to sectors that will yield more returns in the short term.

"We are seeing slightly less industrial, but retail is not being weighed down by the current interest rates, and the demand is rapidly growing," says Chip Myers, who is partner and vice president at the No. 234-ranked general contractor. "This shift is pushing us towards certain sectors to keep up with the demand."

He adds, "As we look across the breadth of our markets, we see growing opportunities in energy transition with hydrogen and carbon capture as the industry seeks to diversify."

Out of the 314 contractors that reported their profitability status, 97.5% said they made a profit domestically, while 97.1% saw international profits. The median domestic profit margin is 4%, up from 3.2% last year.

But behind the numbers, Top 400 contractors say that there is ongoing pressure to keep projects profitable.

On recent jobs, Clancy & Theys President Baker Glasgow says the firm faced numerous challenges to manage shifting project schedules, supply chain disruptions and meet labor demands. The contractor is ranked No. 120.

There is "too much work out there distressing the trade partners and not allowing them to place adequate resources on projects," says Glasgow. There's "also major pres-



The Top 400 Dialogue





What technology do you foresee having the biggest impact on the AEC industry's development?



LESLIE DUKE, CEO, CHAIR **BURNS & MCDONNELL** Kansas City, Mo.

In a rapidly changing landscape, the power to innovate is the key to unlocking a brighter horizon. We will experience more change and opportunity in the next 10 years with AI and generative design than we have since computer-aided drafting.



#323 on the Top 400 List

KEN GILMARTIN, CEO WOOD PLC

The accessibility of data, power of AI and the rise of automation is transforming our industry daily. This is a tremendously exciting opportunity to ensure that we are enabling rewarding jobs, creating more value for our clients and shareholders.



In the last 50 years, in what area would you say the AEC industry has evolved the most?



ADAM JELEN, PRESIDENT AND CEO **GILBANE BUILDING CO.**

Providence, R.I.

Safety. Over the years, we've shifted our focus beyond physical hazards to promoting individual wellbeing, raising awareness about mental health. Construction still poses many safety risks, but our collaborative focus will make our industry safer and more inclusive.



#32 on the Top 400 List

ERIC STENMAN, PRESIDENT AND CEO BALFOUR BEATTY

Dallas

The last three decades have brought long overdue safety conversations to the forefront of our industry, driven by personal relationships. The human element of construction, the ability to think collaboratively and relationally, will always be vital, and more time to devote to those pursuits can only improve the industry.

The Top 20 Contractors by Sector

1 TRANSPORTATION			
RA 2024	NK 2023	Top 20 Revenue: \$39.3 Billion Top 20 Market Share: 55.1%	REVENUE IN \$ MIL.
1	1	KIEWIT CORP.	4,923.6
2	2	THE WALSH GROUP	3,448.1
3	3	DRAGADOS	3,319.2
4	**	COLAS INC.	2,413.6
5	7	HENSEL PHELPS	2,360.1
6	5	GRANITE CONSTRUCTION INC.	2,315.6
7	4	TUTOR PERINI CORP.	2,185.1
8	6	SKANSKA USA	2,101.8
9	9	FLATIRON CONSTRUCTION	1,979.3
10	12	CLARK GROUP	1,802.8
11	8	FERROVIAL CONSTRUCTION US HOLDINGS	1,631.2
12	10	BECHTEL	1,559.0
13	**	AECOM	1,330.3
14	16	FLUOR	1,239.1
15	**	TURNER CONSTRUCTION CO.	1,191.3
16	15	VINCI CONSTRUCTION USA	1,130.7
17	14	ALLAN MYERS	1,123.3
18	17	HERZOG	1,112.3
19	20	THE KOKOSING GROUP OF COS.	1,070.1
20	13	OHLA USA INC.	1,062.2

2		POWER	
RA 2024	NK 2023	Top 20 Revenue: \$29.1 Billion Top 20 Market Share: 86.3%	REVENUE IN \$ MIL.
1	1	MASTEC INC.	5,676.1
2	3	KIEWIT CORP.	2,971.8
3	2	BECHTEL	2,553.0
4	4	BURNS & MCDONNELL	2,075.3
5	6	MORTENSON	2,048.5
6	5	BLACK & VEATCH	2,025.9
7	7	MOSS	1,516.3
8	8	MICHELS CORP.	1,395.1
9	10	MCCARTHY HOLDINGS INC.	1,363.3
10	**	DEPCOM POWER	1,284.1
11	9	DAY & ZIMMERMANN	1,177.3
12	11	BLUE RIDGE POWER	1,116.8
13	12	PCL CONSTRUCTION ENTERPRISES	734.1
14	16	FERREIRA CONSTRUCTION	632.3
15	13	JINGOLI - DCO	518.2
16	15	ELECTRICAL CONSULTANTS INC.	491.0
17	17	ALLIED POWER	466.8
18	14	UNITED ENGINEERS & CONSTRUCTORS INC.	431.9
19	20	ZACHRY GROUP	318.7
20	**	BARTON MALOW HOLDINGS LLC	290.6
20		BAKTON MALOW HOLDINGS LLC	290.6

3		INDUSTRIAL	
RA 2024	NK 2023	Top 20 Revenue: \$19.2 Billion Top 20 Market Share: 66.6%	REVENUE IN \$ MIL.
1	1	BECHTEL	2,526.0
2	7	FLUOR	2,325.1
3	2	DPR CONSTRUCTION	1,948.0
4	3	GRAY	1,583.9
5	9	DENNIS GROUP	1,243.6
6	6	HASKELL	986.3
7	17	THE WHITING-TURNER CONTRACTING CO.	938.4
8	8	GILBANE BUILDING CO.	877.7
9	10	MIRON CONSTRUCTION CO. INC.	778.0
10	5	IPS-INTEGRATED PROJECT SERVICES LLC	765.7
11	**	THE BOLDT CO.	673.8
12	15	CLAYCO	570.0
13	13	TURNER CONSTRUCTION CO.	553.7
14	18	STELLAR GROUP INC.	545.3
15	4	CRB	525.3
16	11	ALBERICI-FLINTCO	513.7
17	14	STO BUILDING GROUP	500.0
18	**	THE YATES COS. INC.	487.0
19	16	BURNS & MCDONNELL	437.6
20	**	PEAK CONSTRUCTION CORP.	429.0

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400.

sure from owners who have 'floating' construction rates that have put their proforma upside down, making it more difficult to get additional general conditions, schedule extensions, etc."

In an Associated General Contractors of America report on the price of materials and services used in nonresidential construction, chief economist Ken Simonson found that prices for construction inputs have risen faster than contractors' bids every month in 2024, with an increase of .4% from March to April.

Also, "persistently long lead times for electrical equipment are adding to the cost of many building and infrastructure projects," says Simonson, with federal policies such as Buy America also poised to "drive up prices for federally aided projects such as highways."

Even as the country drives toward an energy shift with electric vehicles, Top 400 firms say there is a steep technical learning curve for contractors to get electric infrastructure and manufacturing projects shovel ready, and an even steeper timetable for owners looking for investment returns.

"Automotive suppliers must reconcile government demands for EV products while balancing low consumer demand," explains Wieland's Lorenz. "It can

create a very (unstable) outlook for our customers."

Like many Top 400 contractors, "the Inflation Reduction Act and CHIPS Act has resulted in a wave of new projects" for Gray Construction, ranked No. 40, says President and CEO Brian Jones, adding that the firm is seeing "a surge of projects emerge related to electric vehicles, solar panels, and semi-conductors."

"Most of these projects are mega at scale and have significant impacts on the bottom line," he says. This includes—as is often with megaprojects—impacts on limited company resources.

In order to reduce risks and bake more predict-



"The Inflation Reduction Act and CHIPS Act resulted in a wave of new projects.... Most of these projects are mega at scale and have significant impacts on the bottom line."

Brian Jones, President, CEO, Gray Construction

The Top 20 Contractors by Sector

4		PETROLEUM	
RA 2024	NK 2023	Top 20 Revenue: \$34.3 Billion Top 20 Market Share: 96.9%	REVENUE IN \$ MIL.
1	**	MCDERMOTT INTERNATIONAL	7,747.0
2	3	ZACHRY GROUP	4,923.3
3	5	BECHTEL	3,696.0
4	1	KIEWIT CORP.	3,364.6
5	2	FLUOR	2,928.3
6	4	TURNER INDUSTRIES GROUP LLC	2,633.0
7	7	MASTEC INC.	2,219.4
8	6	MICHELS CORP.	1,895.5
9	8	S&B	732.8
10	9	BURNS & MCDONNELL	731.5
11	10	MATRIX SERVICE CO.	616.9
12	11	SAULSBURY	615.0
13	14	CAJUN INDUSTRIES HOLDINGS LLC	571.0
14	13	APTIM	343.4
15	12	WOOD PLC	282.1
16	18	KIELY FAMILY OF COS.	262.8
17	16	PCL CONSTRUCTION ENTERPRISES	259.9
18	15	AUSTIN INDUSTRIES	232.7
19	**	AUDUBON	152.4
20	17	BARNARD CONSTRUCTION CO. INC.	141.6

5		TELECOMMUNICATIONS	
RA 2024	NK 2023	Top 20 Revenue: \$30.1 Billion Top 20 Market Share: 88.7%	REVENUE IN \$ MIL.
1	2	HOLDER CONSTRUCTION	3,805.0
2	3	HITT CONTRACTING	3,606.0
3	1	TURNER CONSTRUCTION CO.	3,358.4
4	4	DPR CONSTRUCTION	2,721.8
5	5	MASTEC INC.	2,572.6
6	10	CLAYCO	2,305.0
7	6	FORTIS CONSTRUCTION INC.	1,466.9
8	7	MORTENSON	1,350.6
9	9	THE WHITING-TURNER CONTRACTING CO.	1,139.9
10	11	CLUNE CONSTRUCTION	1,031.0
11	12	STO BUILDING GROUP	1,028.0
12	8	JE DUNN CONSTRUCTION CO.	923.0
13	14	BRASFIELD & GORRIE	828.2
14	15	WALBRIDGE	719.2
15	16	THE WEITZ CO. & AFFILIATES	613.6
16	19	MCCARTHY HOLDINGS INC.	554.1
17	20	HENSEL PHELPS	538.8
18	**	J.T. MAGEN & CO. INC.	530.0
19	18	GRAY	503.9
20	17	SKANSKA USA	500.3

6		HAZARDOUS WASTE	
RA 2024	NK 2023	Top 20 Revenue: \$3.9 Billion Top 20 Market Share: 103.9%	REVENUE IN \$ MIL.
1	1	BECHTEL	1,753.0
2	2	FLUOR	569.5
3	4	SEVENSON ENVIRONMENTAL	364.0
4	3	APTIM	286.3
5	6	ASRC INDUSTRIAL	234.0
6	**	AMES CONSTRUCTION INC.	112.0
7	7	J.F. BRENNAN CO. INC.	105.0
8	12	RAMBOLL	104.5
9	14	ECC	75.1
10	16	BURNS & MCDONNELL	74.0
11	9	JINGOLI - DCO	60.0
12	18	HALEY & ALDRICH INC.	40.2
13	17	TURNER INDUSTRIES GROUP LLC	35.6
14	19	GOODFELLOW BROS.	20.1
15	**	CDM SMITH	19.9
16	**	PCL CONSTRUCTION ENTERPRISES	11.4
17	**	KIEWIT CORP.	10.4
18	**	TETRA TECH	10.0
19	**	F.H. PASCHEN	5.5
20	**	SCS ENGINEERS	3.5

LISTS MAY INCLUDE FIRMS WHO DO NOT APPEAR ON THE TOP 400 AND CAN PUSH SECTOR MARKET SHARE PERCENTAGE OVER 100%

ability into projects, Jones says the firm has developed a preconstruction phase, including multiple value engineering sessions that are "deliberate," and a "collaborative" engagement of all project stakeholders to determine best value solutions.

"Building trust in the early stages of a project can be a huge challenge,' adds Jones. "Understanding our client's decision-making process is key to our preconstruction strategy. Whether we interact directly with the decision-maker or a committee, we adapt our approach to respect their structure."

Early collaboration can save valuable project sched-



"By engaging with owners from the outset, we can better understand their needs, preferences and budget limitations..."

Rick Davenport, President and COO, Samet Corp.

uling time in the long run by pre-empting potential challenges, solving them before construction starts.

"One significant challenge is assisting owners in achieving their project goals within budgetary constraints," says Samet Corp. President and COO Rick Davenport. "We've implemented a proactive approach by offering our expertise and involvement earlier in the project lifecycle. By engaging with owners from the outset, we can better understand their needs, preferences and budget limitations, allowing us to develop realistic and achievable project plans in partnership."

Amid supply chain disruptions, procurement of materials and equipment early in the preconstruction phase can still pose challenges, says Davenport. "To mitigate these challenges, we've established strategic partnerships with suppliers and subcontractors, enabling us to secure materials and equipment in advance and minimize delays," he says.

At Knutson Construction, Director of Preconstruction Micah Vainikka says a main challenge that the firm has faced in the preconstruction phase is the "increased speed of project development and subsequent need for urgent pricing support."

Vainikka explains, "We work hard to overcome this

\$2-billion theme park and resort development in Vinita, Okla.

challenge by leveraging historical data and relevant software tools to ensure we respond to requests like this quickly and with a high level of confidence in our estimates." The firm is ranked No. 246.

Digital tools such as 3D models, predictive data analytics and artificial intelligence have also helped increase Knutson's efficiency in predicting bottlenecks, says Vainikka, but like many Top 400 contractors, they have found that historical cost data can be unreliable in an unpredictable market.

"Historical costs are somewhat obsolete in this market," says Doster Construction Co. Executive Vice President Alan Chandler. "You have to dive in and get current feedback to be accurate."

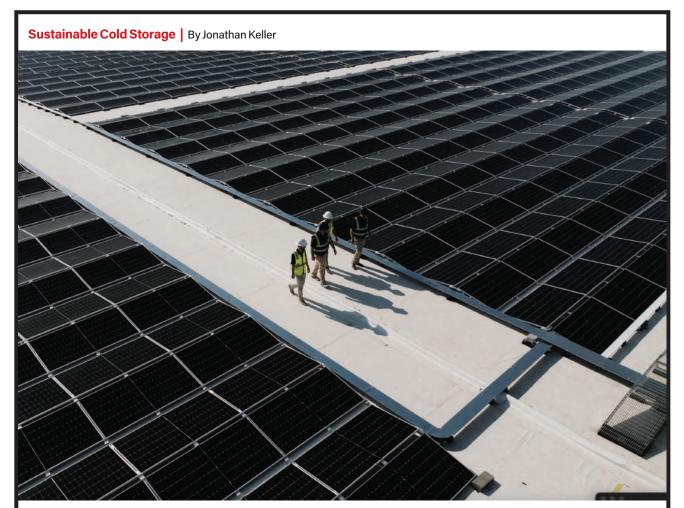
JE Dunn's Chief Strategy and Client Experience Of-

ficer, Rodd Merchant, adds that delayed project starts have also made total construction cost forecasting more difficult.

"Labor pricing and project staffing are more challenging in this environment," says Merchant. "Beyond just the labor and materials, balancing additional requirements of projects such as sustainability, facility management and social design can add other challenges to the preconstruction phase."

To address obstacles, Merchant says JE Dunn uses a "target value delivery" management practice throughout the lifecycle of the project to ensure the project's definition of success is achieved.

"And the cost remains aligned with project scope," says Merchant. JE Dunn is ranked No. 18.



Workers from Primus Builders (No. 278) survey the installation of a 1-MW solar array on the roof of a 295,000-sq-ft greenfield cold storage warehouse in Ridgeville, S.C., which will produce 1.5 million kwh of energy. On track to achieve LEED Gold certification, the facility will also feature a 50,000-gal rainwater capture tank to be used as part of an adiabatic cooling system that reduces the water requirement by 50% compared to traditional cooling tower systems, Primus says. Materials have been sourced regionally, and had their Environmental Product Declaration reviewed to make sure no ingredients were on the red list.



The Top 400 Dialogue



What approaches have you taken to further diversity, equity and inclusion at your firm?



CHUCK BINKOWSKI, COO **BARTON MALOW HOLDINGS** Southfield, Mich.

Over the past several years, we've focused more on inclusive purchasing and procurement from minority firms. We also continue to track this to identify whether or not we're hitting our goals and where we can make improvements.



#194 on the Top 400 List

JOHN GORMLY, CEO, CHAIRMAN **OLTMANS CONSTRUCTION CO.** Whittier, Calif.

While we do not have an active diversity, equity and inclusion program per se, we have adopted practices aimed at fostering a high-trust workplace culture [and] we work closely with clients and business associates to ensure alignment.



Have you made any changes to the way you measure the effectiveness of your safety program?



MIKE THEMANSON, VP, SAFETY CLUNE CONSTRUCTION

Chicago

A recent focus on high-risk activities, energy management and more proactive activity in the field by our project teams has helped our safety program reach new heights. Those numbers were only reached by having full team buy-in from all employees.



#45 on the Top 400 List

STEPHEN TOUPS, CEO TURNER INDUSTRIES Baton Rouge, La.

All Turner employees have stop work authority—the power to suspend a work task or group operation if it's perceived unsafe in any way. Our human performance initiative also seeks to understand the "why" behind incidents to predict and prevent them.

Top 400 firms have overwhelmingly shared that skilled labor resources continues to be the industry's most pressing hurdle when it comes to project profitability and delivering projects on time.

Digital Helping Hands

Emery Sapp & Sons co-CEO Tim Paulson says the industry must continue to make labor programs and trade school partnerships a priority. The contractor appears on ENR's Top 400 list for the first time, at rank No. 119.

"Attracting the talent to meet the craft workforce needs on our infrastructure projects continues to be a challenge," explains Paulson. "Recruitment, retention and upscaling talent will be our company's and our industry's challenge for the next decades."

Swinerton, ranked No. 35, says it is on its way to becoming one of the largest concrete and drywall contractors in the U.S., but CEO David Callis says the company's biggest obstacle is growing and training its craft employees. "This challenge is not unique to Swinerton, and represents a fantastic opportunity to conduct outreach events in our trade schools and high



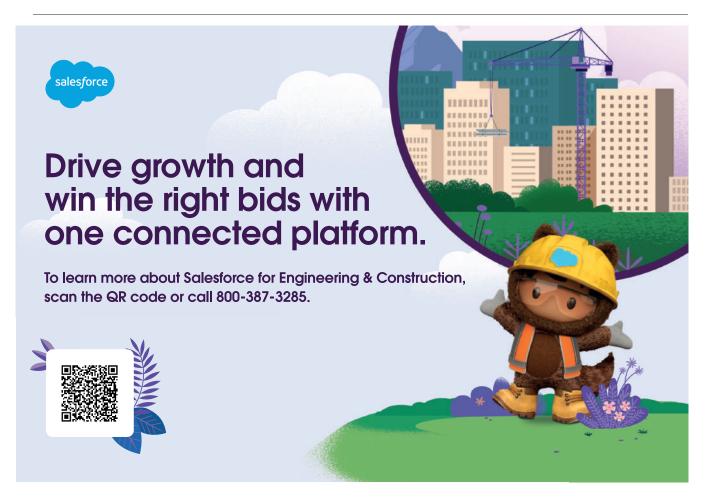
"Recruitment, retention and upscaling talent will be our company's and our industry's challenge for the next decades"

Tim Paulson, co-CEO, Emery Sapp & Sons

schools to better inform our youth of the opportunities within the construction industry," says Callis.

McGough President and CEO Tom McGough Jr. adds, "As construction projects become more sophisticated, the demand for skilled labor increases."

To address long-term labor pool challenges, Mc-Gough says the company is investing in recruiting and talent development programs, including partnerships with trade partners and educational institutions. In the short-term, the No. 115 ranked contractor has made



The Top 100 Contractors by New Contracts

RANK 2024		NEW CONTRACTS IN \$ MIL.
1	BECHTEL	27,820.0
2	TURNER CONSTRUCTION CO.	20,135.0
3	FLUOR	18,067.7
4	STO BUILDING GROUP	15,500.0
5	KIEWIT CORP.	15,160.9
6	THE WHITING-TURNER CONTRACTING CO.	14,000.0
7	GILBANE BUILDING CO.	13,112.0
8	HENSEL PHELPS	11,897.3
9	MASTEC INC.	11,081.7
10	MCDERMOTT INTERNATIONAL	9,800.0
11	JE DUNN CONSTRUCTION CO.	8,757.0
12	MCCARTHY HOLDINGS INC.	8,640.0
13	DPR CONSTRUCTION	8,525.6
14	SKANSKA USA	7,788.1
15	HITT CONTRACTING	7,438.4
16	PCL CONSTRUCTION ENTERPRISES	7,426.6
17	BRASFIELD & GORRIE	7,282.5
18	CLAYCO	7,100.0
19	MORTENSON	6,900.1
20	HOLDER CONSTRUCTION	6,885.0
21	THE YATES COS. INC.	6,567.7
22	SWINERTON	6,502.0
23	CLARK GROUP	6,488.4
24	WALBRIDGE	6,419.4
25	THE WALSH GROUP	6,307.0
26	TUTOR PERINI CORP.	6,109.6
27	AECOM	6,102.4
28	AUSTIN INDUSTRIES	5,810.0
29	ALBERICI-FLINTCO	5,295.4
30	BALFOUR BEATTY US	4,466.8
31	CONSIGLI BUILDING GROUP INC.	4,132.0
32	SUFFOLK CONSTRUCTION CO. INC.	4,022.3
33	THE KOKOSING GROUP OF COS.	3,754.3
34	DRAGADOS	3,696.9
35	MICHELS CORP.	3,657.0

RANK 2024		NEW CONTRACTS IN \$ MIL.
36	GRAY	3,483.4
37	EXYTE AMERICAS HOLDING INC.	3,122.5
38	ZACHRY GROUP	3,066.2
39	GRANITE CONSTRUCTION INC.	3,000.1
40	POGUE CONSTRUCTION	3,000.0
41	FLATIRON CONSTRUCTION	2,788.2
42	EVANS GENERAL CONTRACTORS	2,634.0
43	BIG-D CONSTRUCTION	2,623.0
44	MOSS	2,609.0
45	HOFFMAN CONSTRUCTION	2,591.0
46	FORTIS CONSTRUCTION INC.	2,587.1
47	RYAN COS. US INC.	2,547.0
48	SUNDT CONSTRUCTION INC.	2,534.4
49	FERROVIAL CONSTRUCTION US HOLDINGS CORP.	2,493.5
50	HAWAIIAN DREDGING CONSTRUCTION CO. INC.	2,487.0
51	DEPCOM POWER	2,478.7
52	THE CHRISTMAN CO.	2,429.0
53	THE RUDOLPH LIBBE COS. INC.	2,333.0
54	MANHATTAN CONSTRUCTION GROUP	2,280.1
55	ROBINS & MORTON	2,280.0
56	MESSER CONSTRUCTION CO.	2,200.7
57	WHARTON-SMITH INC.	2,196.0
58	BARTON MALOW HOLDINGS LLC	2,132.4
59	AMES CONSTRUCTION INC.	2,122.0
60	HERZOG	2,066.0
61	CROSSLAND CONSTRUCTION CO. INC.	2,042.0
62	J.P. CULLEN AND SONS INC.	2,039.0
63	DEVCON CONSTRUCTION INC.	2,000.0
64	MCGOUGH	2,000.0
65	STACY AND WITBECK INC.	2,000.0
66	STERLING INFRASTRUCTURE INC.	1,975.3
67	THE WEITZ CO. & AFFILIATES	1,968.2
68	OKLAND CONSTRUCTION	1,965.0
69	LEASE CRUTCHER LEWIS	1,956.0
70	BL HARBERT INTERNATIONAL	1,952.7

RANK 2024		NEW CONTRACTS IN \$ MIL.
71	PEPPER CONSTRUCTION	1,895.9
72	COASTAL CONSTRUCTION GROUP	1,862.0
73	HARVEY HARVEY-CLEARY	1,850.0
74	J.T. MAGEN & CO. INC.	1,837.6
75	SHAWMUT DESIGN AND CONSTRUCTION	1,830.0
76	MCCOWNGORDON CONSTRUCTION	1,782.4
77	THE CIANBRO COS.	1,734.0
78	ALLAN MYERS	1,702.8
79	TRUEBECK CONSTRUCTION	1,667.2
80	COLAS INC.	1,625.0
81	HOAR CONSTRUCTION	1,603.5
82	BRINKMANN CONSTRUCTORS	1,577.6
83	TURNER INDUSTRIES GROUP LLC	1,569.0
84	SUMMIT CONTRACTING GROUP INC.	1,569.0
85	S&B	1,557.8
86	GARNEY HOLDING CO.	1,546.0
87	CLANCY & THEYS CONSTRUCTION	1,506.0
88	ADOLFSON & PETERSON CONSTRUCTION	1,471.0
89	OHLA USA INC.	1,463.0
90	ASRC INDUSTRIAL	1,436.0
91	E. E. REED CONSTRUCTION	1,402.0
92	SPAWGLASS HOLDING	1,395.9
93	APTIM	1,391.4
94	CHOATE CONSTRUCTION CO.	1,379.4
95	KNUTSON CONSTRUCTION	1,358.0
96	C.W. DRIVER COS.	1,342.1
97	LENDLEASE	1,326.8
98	CLUNE CONSTRUCTION	1,320.0
99	MIRON CONSTRUCTION CO. INC.	1,300.0
100	POWER CONSTRUCTION CO. LLC	1,300.0
		_

hardware and software investments to give its project teams some digital helping hands.

With a focus on early 4D planning, coordination, prefabrication, quality assurance and project controls, McGough Executive Vice President, Enterprise Construction Services Jeff Dzurik says the company's recent tech investments include drone deployment and Openspace.ai for reality capture, BIM for integrated collaboration, wearable Lidar scanners, mobile augmented reality tablets for overlaying fabrication models and virtual reality headsets for early visualization.

Dzurik adds that the company is also "excited about advancements in autonomous reality capture using

On the Web

For expanded content on ENR's Top Lists, see ENR.com/toplists.

robots and opportunities to leverage AI across our business operations."

Kiewit, ranked No. 2, shares that the company has continued to make investments in data infrastructure and data strategy over the past year, including artificial intelligence utilization in the form of a new cloud data platform.

"This platform is the backbone of our automation and data science initiatives and is propelling our AI advancements," says Kiewit. "As we're getting our arms around the value and true business impact of AI, we're starting to transform industry standards and innovate in ways that we believe will help reshape the future of construction and engineering."



The Top 50 Contractors Working Abroad

RANK		REVENUE
2024		IN \$ MIL.
1	MCDERMOTT INTERNATIONAL	5,735.0
2	BECHTEL	5,650.0
3	FLUOR	5,292.0
4	PCL CONSTRUCTION ENTERPRISES	3,947.7
5	KIEWIT CORP.	2,069.4
6	HOFFMAN CONSTRUCTION	1,670.0
7	ALBERICI-FLINTCO	1,253.1
8	MICHELS CORP.	1,063.7
9	DRAGADOS	1,036.1
10	BL HARBERT INTERNATIONAL	757.61
11	STO BUILDING GROUP	703.0
12	TURNER CONSTRUCTION CO.	666.6
13	TUTOR PERINI CORP.	442.3
14	CADDELL CONSTRUCTION	384.8
15	BLACK & VEATCH	383.8
16	FORTIS CONSTRUCTION INC.	326.2
17	GILBANE BUILDING CO.	302.7

RANK 2024		REVENUE IN \$ MIL.
18	WALBRIDGE	298.4
19	DPR CONSTRUCTION	298.2
20	SOUTHLAND HOLDINGS	288.0
21	FLATIRON CONSTRUCTION	254.9
22	RAILWORKS	239.7
23	PARSONS CORP.	237.1
24	APTIM	195.5
25	HASKELL	185.4
26	BARNARD CONSTRUCTION CO. INC.	182.5
27	ECC	172.5
28	MASTEC INC.	160.6
29	BURNS & MCDONNELL	159.9
30	BARTON MALOW HOLDINGS LLC	130.6
31	CONSIGLI BUILDING GROUP INC.	75.0
32	THE WALSH GROUP	60.0
33	MATRIX SERVICE CO.	57.8
34	UNITED ENGINEERS & CONSTRUCTORS INC.	55.3

RANK 2024		REVENUE IN \$ MIL.
35	A. EPSTEIN AND SONS INTERNATIONAL, INC.	53.4
36	TRAYLOR CONSTRUCTION GROUP INC.	49.1
37	T N WARD CO.	45.6
38	HERZOG	45.3
39	DENNIS GROUP	41.4
40	THE WEITZ CO. & AFFILIATES	40.8
41	RONCELLI INC.	38.0
42	ORION GROUP HOLDINGS	36.1
43	COMMERCIAL CONTRACTING CORP.	35.4
44	DAY & ZIMMERMANN	32.0
45	GRANITE CONSTRUCTION INC.	26.4
46	CHINA CONSTR. AMERICA/PLAZA CONSTR.	25.5
47	IPS-INTEGRATED PROJECT SERVICES LLC	23.1
48	SHIMIZU NORTH AMERICA LLC	20.4
49	LEASE CRUTCHER LEWIS	20.0
50	ARCO CONSTRUCTION COS.	19.5

FIRMS ARE RANKED BY INTERNATIONAL REVENUE.

Ironically, one of the best ways to build the future actually involves buildings.

Why so much optimism in the face of our industry's uncertain future? Because every day, industry's most indispensable minds are shining a light on new ways to build, power, and protect Earth's resources in route to a more sustainable future—all while providing the world with everything it needs today.

At Deloitte, we're doing our part by amplifying every idea and innovation, so that more ideas, inroads, and energy transitions are ignited. We illuminate the possibilities today so that, through our clients, humanity can look forward to a brilliant tomorrow.



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THE TOP 400 CONTRACTORS

The Top 50 Domestic Heavy Contractors REVENUE KIEWIT CORP. 6.014.0 38 0 THE WALSH GROUP 4,684.2 51 8 10 0 DRAGADOS 7 2,904.2 87 3 0 4 GRANITE CONSTRUCTION INC. 2,751.9 66 0 10 5 HENSEL PHELPS 2.622.8 33 3 0 0 COLAS INC. 2,413.6 0 0 SKANSKA LISA 2,201.4 30 0 0 FLATIRON CONSTRUCTION 2.080.8 91 0 **CLARK GROUP** 2,023.8 27 3 0 0 10 TUTOR PERINI CORP. 1.996.3 46 0 0 0 FERROVIAL CONSTRUCTION US HOLDINGS CORP. 1,883.8 0 85 12 GARNEY HOLDING CO. 1.837.0 30 61 0 0 13 BECHTEL 1,750.0 0 0 24 14 **FLUOR** 1,434.8 21 0 14 0 THE KOKOSING GROUP OF COS 15 1.394.8 46 0 4 10 AECOM 1,330,3 0 0 17 ALL AN MYFRS 3 1,293.2 87 11 0 18 AMES CONSTRUCTION INC. 1,229.0 47 0 6 12 19 MASTEC INC. 1,205.5 8 2 0 1 20 TURNER CONSTRUCTION CO. 1.185.9 0 0 0 21 LANE INDUSTRIES INC. 1,175.7 82 0 10 22 VINCI CONSTRUCTION USA (F/K/A EUROVIA USA) 1,130.7 100 0 0 0 23 OHLA USA INC. 1,124.1 93 0 24 HFR70G 1,082.0 99 0 0 25 SUNDT CONSTRUCTION INC. 1.060.9 15 29 4 0 **AUSTIN INDUSTRIES** 20 0 0 0 27 SOUTHLAND HOLDINGS 67 29 879.0 0 28 BALFOUR BEATTY US 860.6 16 0 2 29 PJ DICK - TRUMBULL - LINDY GROUP 58 2 0 0 30 LAS VEGAS PAVING CORP. 0 815.0 100 0 0 799.0 91 0 0 0 7 32 TEICHERT CONSTRUCTION 759.7 66 1 0 33 S&B USA CONSTRUCTION 740.0 84 0 13 0 34 SUPERIOR CONSTRUCTION HOLDING CO. INC. 720.7 95 0 0 0 35 MICHELS CORP. 712 1 13 2 0 36 F.H. PASCHEN 701.3 68 WILLIAMS BROTHERS CONSTRUCTION CO. INC. 0 697.5 100 0 0 AI BERICI-FI INTCO 676.6 10 4 0 10 39 14 TRAYLOR CONSTRUCTION GROUP INC. 663.4 40 12 0 40 11 PCL CONSTRUCTION ENTERPRISES 653.8 0 41 STERLING INFRASTRUCTURE INC. 630.9 32 0 0 42 STACY AND WITBECK INC. 629.0 100 0 0 0 43 611.2 39 0 47 44 HOLDER CONSTRUCTION 601.0 12 0 0 0 45 GREAT LAKES DREDGE & DOCK CO. 589 6 100 n ٥ n ASRC INDUSTRIAL 15 20 47 THE MIDDLESEX CORP. 584.8 96 0 0 0 48 ANDERSON COLUMBIA CO. INC. 572.0 100 0 0 0 **EMERY SAPP CONSTRUCTION INC.** 562.7 45 0 5 2 5 ZACHRY CONSTRUCTION CORP. 92

FIRMS ARE RANKED BY THE TOTAL REVENUE FROM DOMESTIC MARKETS THAT INVOLVE PRIMARILY FARTHMOVING AND RELATED SKILLS, AND ARE PRIMARILY PUBLICLY FUNDED

Industry Evolution

% OF TOTAL REVENUE

Beyond technology, Top 400 contractors say they are reconfiguring operations and adopting new ways of cultivating resources, internally and externally, to keep pace with changing industry demands.

At Stacy and Witbeck, ranked No. 201, President Clayton Gilliland says the contractor has seen success battling profitability challenges with alternate project delivery, which has helped the firm "by reshaping or reprioritizing the project scope, schedule and budget while keeping project goals intact."

Over the past year, Primus has invested in improving its business operating system, says Hott. "The highlight of this effort has been standardizing our operating procedures so that when an employee joins our team, they have every tool necessary to succeed starting on Day 1, no matter what their role is," he says.

At Clayco, the contractor has expanded its purchasing and engineering services with its subsidiary, Consolidated Distribution Co., which leverages international and national purchasing power.

"Along with supplying products, we also provide product customization and logistics, and can assist in strategic planning and specifications," says Johnson.

On ENR's Top 400 list, domestic and international contracting revenue totals have increased, rising 13.4% and 21.7% respectively. The return of McDermott International to the list, ranked No. 9, heavily influenced the list's international revenue, adding \$5.74 billion. Median international revenue fell 12.7%, to \$58.9 million this year from \$67.5 million last year. Less than half of the firms who filed both this year and last saw an increase in international revenue this year.

The numbers could reflect a business strategy among contractors to focus on the markets they know best to cultivate quality and control of resources, in place of rapid expansion, explains Moss CEO Scott Moss.

"With growth comes the challenge of scaling effectively while still maintaining the integrity of the values that have differentiated Moss from other contractors within the space," says Moss. "Leadership has recognized the importance of maintaining these values and principles in perpetuity and has adopted several strategies that support this initiative as we continue to scale."

Moss explains that its employees are the most important factor in achieving company goals. "Strategic hiring practices have been implemented to make sure we are welcoming people that are not only capable of doing the work but doing it in alignment with our core values," he explains.

As Garney CEO David Burkhart explains, sometimes the most powerful solution is to focus on refining the industry's core practices.

"In today's labor market, investing in fundamental principles by returning to the basics is crucial to maintain competitiveness and ensure our workforce is well-equipped for future success," says Burkhart. "While technological expertise is highly valuable, it's important to maintain sight of the critical core experience required in our highly specialized industry."

At Catamount Constructors, ranked No. 139, this strategy has also materialized in investments into employee well-being, says Emily Livorsi, vice president of people.

"In addition to professional training, we see our employees as 'whole leaders' and invest deeply in personal development including physical, financial and emotional well-being," says Livorsi. "Our people have shared time and again that one of Catamount's differentiators is the deep focus on development."

As the industry onboards new employees, contractors must focus on evolving their skills, says Pep-



"In addition to professional training, we see our employees as 'whole leaders' and invest deeply in personal development."

Emily Livorsi, VP of People, Catamount

per Construction Executive Vice President Jay Ripsky. The firm is ranked No. 63.

"We want them to feel supported as they adapt to our culture and are able to become part of the family," says Ripsky, as the Chicago-based contractor approaches its 100-year anniversary.

"Ironically, construction is the only industry that has become less productive over the past 50 years," says Suffolk Construction CEO and Chairman John Fish. Noting that the Empire State Building was built in just



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The Top 50 in Domestic Building/Mfg. Revenue

RA 2024			REVENUE IN \$ MIL.
1		TURNER CONSTRUCTION CO.	11,438.8
2	2	STO BUILDING GROUP	8,920.0
3	3	THE WHITING-TURNER CONTRACTING CO.	8,787.5
4	5	ARCO CONSTRUCTION COS.	6,506.4
5	10	BARTON MALOW HOLDINGS LLC	6,135.0
6	6	GILBANE BUILDING CO.	5,962.1
7	8	JE DUNN CONSTRUCTION CO.	5,198.0
8	11	SUFFOLK CONSTRUCTION CO. INC.	5,079.0
9	7	AECOM	4,914.9
10	20	WALBRIDGE	4,833.9
11	9	DPR CONSTRUCTION	4,681.7
12	22	THE YATES COS. INC.	4,504.2
13	12	BRASFIELD & GORRIE	4,471.6
14	4	CLARK GROUP	4,417.3
15	15	SKANSKA USA	4,308.1
16	18	BALFOUR BEATTY US	3,837.8
17	19	MCCARTHY HOLDINGS INC.	3,826.8

	NK 2023		REVENUE
18	16	SWINFRTON	IN \$ MIL.
			3,806.0
19	17	HENSEL PHELPS	3,774.9
20	26	HOFFMAN CONSTRUCTION	3,585.0
21	31	AUSTIN INDUSTRIES	3,120.2
22	21	CONSIGLI BUILDING GROUP INC.	3,064.0
23	13	RYAN COS. US INC.	3,039.0
24	14	CLAYCO	2,768.0
25	24	ALSTON CONSTRUCTION	2,371.0
26	23	TUTOR PERINI CORP.	2,329.3
27	34	ALBERICI-FLINTCO	2,048.8
28	39	PCL CONSTRUCTION ENTERPRISES	2,027.8
29	35	ROBINS & MORTON	2,024.6
30	25	HITT CONTRACTING	2,003.5
31	**	DEVCON CONSTRUCTION INC.	1,986.0
32	30	MORTENSON	1,969.9
33	36	CHOATE CONSTRUCTION CO.	1,959.4
34	33	HARVEY HARVEY-CLEARY	1,936.7
ID MANI	IFACTU	DINC	

RA 2024			REVENUE IN \$ MIL.
35	28	BIG-D CONSTRUCTION	1,923.0
36	38	THE WALSH GROUP	1,844.7
37	**	F.A. WILHELM CONSTRUCTION	1,817.0
38	41	HUNTER ROBERTS CONSTRUCTION	1,813.0
39	42	CORE CONSTRUCTION GROUP	1,789.4
40	**	CROSSLAND CONSTRUCTION CO. INC.	1,749.0
41	29	PEPPER CONSTRUCTION	1,691.1
42	40	E. E. REED CONSTRUCTION	1,667.0
43	**	MOSS	1,649.1
44	47	BRINKMANN CONSTRUCTORS	1,641.3
45	**	SHAWMUT DESIGN AND CONSTRUCTION	1,637.1
46	44	HATHAWAY DINWIDDIE CONSTRUCTION	1,606.0
47	**	SUMMIT CONTRACTING GROUP INC.	1,569.0
48	**	CONSTRUCTION PARTNERS	1,563.5
49	**	EXYTE AMERICAS HOLDING INC.	1,559.0
50	45	OKLAND CONSTRUCTION	1,553.0

FIRMS ARE RANKED BY TOTAL REVENUE FROM DOMESTIC GENERAL BUILDING AND MANUFACTURING.



Presidential Libraries | By Jonathan Keller



JE Dunn (No. 18) is building the 92,000-sq-ft Theodore Roosevelt Presidential Library in Medora, N.D., near the national park named for the 26th president, who lived in the region in the 1880s. Estimated project cost is \$333 million, with most privately funded so far. The mass timber library, targeting full Living Building and LEED platinum certifications by its 2026 opening, is set to be net-zero energy, water and waste.

under 14 months, "Today, it would take four years to build that same building because our industry is so fragmented and siloed" because "contractors are less willing to innovate or change the way it has always been done," he adds. "We must innovate."

Yet innovation must not be the construction industry's sole purpose, says Mike Kuntz, executive vice president at Turner Construction, ranked No. 1.

Kuntz adds, "In 50 years, as people reflect on our work building significant sustainable and resilient projects in our communities, I hope they will recognize that the most lasting, rewarding and life-changing work we have done is the progress we made in building a more just society."

How To Read the Tables

Companies are ranked by construction revenue in 2023 in (\$) millions. Those with subsidiaries (†) are listed by company rank, which may be found on the ENR website at www.ENR. com. Firms not ranked last year are designated as **. Some markets may not add up to 100% due to omission of the "other" miscellaneous market category. NA = "not available."

Figures include prime construction contracts, shares of joint ventures, subcontracts, the construction portion of designconstruct contracts and construction management-at-risk contracts when the firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of its construction contract.

General Building includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

Manufacturing includes auto assembly, electronic assembly, textile plants, etc.

Power includes thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

Water Supply includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and potability treatment plants, pumping stations, etc.

Sewerage / Solid Waste includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

Industrial Process includes pulp and paper mills, steel mills, non-ferrous metal refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

Petroleum includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

Transportation includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

Hazardous Waste includes chemical and nuclear waste treatment, asbestos and lead abatement, etc.

Telecommunications includes transmission lines and cabling, towers and antennae, data centers and web hotels, etc.



The Top 400 List

						GENERAL D	MANUFACTIO	5Mino	WATER/SEUTE	Meh / WASTE	TRANSPOSE.	HAZARDOIIS	NW STE	% CM-AT-RISK
RAN 2024 2		FIRM	2023 REVEN TOTAL	UE (\$ MIL) INT'L	2023 NEW CONTRACTS	GENER	MANU,	POWER	WATER	Mous	TRANS	HAZAH	TELECOM	% CM.
1	1	TURNER CONSTRUCTION CO., New York, N.Y.†	17,128.6	666.6	20,135.0	62	9	0	0	3	7	0	20	87
2	4	KIEWIT CORP., Omaha, Neb.†	13,753.2	2,069.4	15,160.9	5	0	22	12	26	36	0	0	14
3	2	BECHTEL, Reston, Va.†	12,879.0	5,650.0	27,820.0	0	5	20	0	48	12	14	1	24
4	3	MASTEC INC., Coral Gables, Fla. [†]	11,995.9	160.6	11,081.7	0	0	47	3	19	8	0	21	0
5	7	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md.	11,259.2	0.0	14,000.0	75	4	1	1	8	2	0	10	68
6	5	STO BUILDING GROUP, New York, N.Y. [†]	11,081.0	703.0	15,500.0	86	0	0	0	5	0	0	9	75
7	6	DPR CONSTRUCTION, Redwood City, Calif.†	9,448.9	298.2	8,525.6	47	4	0	0	21	0	0	29	79
8	8	FLUOR, Irving, Texas [†]	9,448.2	5,292.0	18,067.7	11	4	2	0	56	13	6	0	0
9	**	MCDERMOTT INTERNATIONAL, Houston, Texas	7,747.0	5,735.0	9,800.0	0	0	0	0	100	0	0	0	0
10	13		7,309.6	3,947.7	7,426.6	66	0	10	7	8	8	0	0	42
11	12	<u> </u>	7,188.1	302.7	13,112.0	78	7	0	0	12	2	0	1	80
12	10	+	7,091.8	0.0	7,788.1	51	9	0	1	0	30	0	7	59
13	11	HENSEL PHELPS, Greeley, Colo.	7,066.8	0.0	11,897.3	43	10	0	4	2	33	0	8	45
14	14	AECOM, Dallas, Texas	6,921.2	5.3	6,102.4	70	1	3	0	0	19	0	6	84
15	15	THE WALSH GROUP, Chicago, III.	6,817.3	60.0	6,307.0	28	0	0	18	0	51	0	3	13
16	9	CLARK GROUP, McLean, Va.	6,565.7	0.0	6,488.4	67	0	1	3	0	27	0	1	54
17	17		6,543.3	19.5	776.5	94	6	0	0	0	0	0	0	0
18	16		6,479.0	0.0	8,757.0	71	9	0	0	3	3	0	14	81
19	25		6,473.2	130.6	2,132.4	29	65	4	0	0	0	0	0	28
20	19	MCCARTHY HOLDINGS INC., St. Louis, Mo.†	6,241.7	0.0	8,640.0	61	0	22	2	2	4	0	9	53
21	34	WALBRIDGE, Detroit, Mich.	5,953.9	298.4	6,419.4	3	83	0	0	2	0	0	12	15
22	21	BRASFIELD & GORRIE, Birmingham, Ala.	5,832.6	0.0	7,282.5	70	7	1	4	4	1	0	14	7
23	20	4	5,780.0	0.0	7,100.0	24	24	2	0	10	0	0	40	0
24	30	-	5,689.0	1,670.0	2,591.0	7	85	0	2	0	6	0	0	14
25	24	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass.†	5,610.7	0.0	4,022.3	91	0	0	0	0	4	0	6	1
26	18	HITT CONTRACTING, Falls Church, Va.	5,609.5	0.0	7,438.4	36	0	0	0	0	0	0	64	100
27	22	MORTENSON, Minneapolis, Minn. [†]	5,507.0	0.0	6,900.1	28	8	37	0	0	2	0	25	52
28	33	ZACHRY GROUP, San Antonio, Texas [†]	5,444.1	0.0	3,066.2	0	0	6	0	94	0	0	0	0
29	40	THE YATES COS. INC., Philadelphia, Miss.†	5,125.1	0.0	6,567.7	20	68	0	0	10	2	0	0	35
30	27	HOLDER CONSTRUCTION, Atlanta, Ga.	5,011.0	0.0	6,885.0	12	0	0	0	0	12	0	76	96
31	23	TUTOR PERINI CORP., Sylmar, Calif.†	4,767.9	442.3	6,109.6	54	0	0	0	0	46	0	0	0
32	26	BALFOUR BEATTY US, Dallas, Texas [†]	4,698.4	0.0	4,466.8	81	0	0	2	0	16	0	0	66
33	38	AUSTIN INDUSTRIES, Dallas, Texas	4,553.5	0.0	5,810.0	16	52	0	0	11	20	0	0	20
34	32	MICHELS CORP., Brownsville, Wis.†	4,476.8	1,063.7	3,657.0	7	0	31	7	42	10	0	2	0
35	29	SWINERTON, Concord, Calif.	4,203.0	0.0	6,502.0	91	0	2	0	0	6	0	2	61
36	39	ALBERICI-FLINTCO, St. Louis, Mo. [†]	4,030.3	1,253.1	5,295.4	45	24	0	10	13	7	0	0	50
37	35	DRAGADOS, New York, N.Y. [†]	4,023.3	1,036.1	3,696.9	2	0	0	12	3	82	0	0	1
38	31	BURNS & MCDONNELL, Kansas City, Mo. [†]	3,744.6	159.9	NA	1	4	55	1	31	4	2	1	0
39	36	GRANITE CONSTRUCTION INC., Watsonville, Calif.†	3,509.1	26.4	3,000.1	12	0	3	12	0	66	0	0	2
40	37	GRAY, Lexington, Ky. [†]	3,483.4	8.3	3,483.4	8	32	0	0	45	0	0	14	8
41	44	MOSS, Fort Lauderdale, Fla.	3,183.0	0.0	2,609.0	52	0	48	0	0	1	0	0	100
42	28	RYAN COS. US INC., Minneapolis, Minn.	3,142.0	0.0	2,547.0	97	0	0	0	0	0	0	3	5
43	41	CONSIGLI BUILDING GROUP INC., Milford, Mass.†	3,139.0	75.0	4,132.0	100	0	0	0	0	0	0	0	87
44	42	BLACK & VEATCH, Overland Park, Kan.†	2,860.2	383.8	255.6	0	0	71	9	4	1	0	16	16
45	45	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La. [†]	2,737.9	0.0	1,569.0	0	0	1	0	98	0	1	0	0
46	43	BIG-D CONSTRUCTION, Salt Lake City, Utah [†]	2,620.0	0.0	2,623.0	73	0	0	0	6	12	0	2	87
47	**	COLAS INC., Morristown, N.J. [†]	2,413.6	0.0	1,625.0	0	0	0	0	0	100	0	0	0
48	48	ALSTON CONSTRUCTION, Atlanta, Ga.	2,371.0	0.0	1,173.0	100	0	0	0	0	0	0	0	0
49	49	FLATIRON CONSTRUCTION, Broomfield, Colo. [†]	2,343.5	254.9	2,788.2	0	0	0	15	0	84	0	0	0
50	60	THE KOKOSING GROUP OF COS., Westerville, Ohio†	2,328.7	0.0	3,754.3	9	19	2	14	5	46	0	0	26

RAN			2023 REVENI		2023 NEW	GENERAL BIII.	MANUFACTILE	POWER	WATER / SEWICE	MDUS / PETE	TRANSPORTATE	HAZARDOUS	TELECOM	% CM-AT-DIC
2024	2023	FIRM	TOTAL	INT'L	CONTRACTS	/ &	/ 💥	/ 8	/ <u>2</u>	/ 🔻	/ 8	/ <u>\$</u>	/ 🗷	/ %
51	62	SUNDT CONSTRUCTION INC., Tempe, Ariz.	2,254.0	0.0	2,534.4	15	22	9	33	2	15	0	6	43
52	63	CHOATE CONSTRUCTION CO., Atlanta, Ga.	2,192.4	0.0	1,379.4	82	8	0	0	11	0	0	0	0
53	64	CLUNE CONSTRUCTION, Chicago, III.	2,082.0	0.0	1,320.0	50	0	0	0	0	1	0	50	74
54	74	F.A. WILHELM CONSTRUCTION, Indianapolis, Ind. [†]	2,074.0	0.0	1,100.0	75	13	2	5	3	3	0	0	30
55	91	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan.	2,064.0	0.0	2,042.0	78	7	0	10	0	5	0	0	31
56	61	ROBINS & MORTON, Birmingham, Ala.	2,030.4	0.0	2,280.0	100	0	0	0	0	0	0	0	60
57	56	EVANS GENERAL CONTRACTORS, Alpharetta, Ga.	2,010.0	0.0	2,634.0	50	27	0	0	18	0	0	5	0
58	46	DEVCON CONSTRUCTION INC., Milpitas, Calif.	1,986.0	0.0	2,000.0	100	0	0	0	0	0	0	0	0
59	51	STERLING INFRASTRUCTURE INC., The Woodlands, Texas [†]	1,972.2	0.0	1,975.3	68	0	0	0	0	32	0	0	8
60	58	HARVEY HARVEY-CLEARY, Houston, Texas [†]	1,936.7	0.0	1,850.0	100	0	0	0	0	0	0	0	0
61	47	FERROVIAL CONSTRUCTION US HOLDINGS CORP., Austin, Texas	1,913.7	0.0	2,493.5	0	0	2	13	0	85	0	0	2
62	65	AMES CONSTRUCTION INC., Burnsville, Minn.	1,877.0	0.0	2,122.0	0	18	6	12	10	47	6	0	27
63	52	PEPPER CONSTRUCTION, Chicago, III.†	1,841.5	0.0	1,895.9	92	0	1	0	0	0	0	7	38
64	71	GARNEY HOLDING CO., Kansas City, Mo. [†]	1,837.0	0.0	1,546.0	0	0	0	100	0	0	0	0	31
65	68	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y.	1,813.0	0.0	784.0	100	0	0	0	0	0	0	0	96
66	69	CORE CONSTRUCTION GROUP, Frisco, Texas	1,789.4	0.0	NA	100	0	0	0	0	0	0	0	66
67	70	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla.†	1,784.5	1.7	2,280.1	74	0	0	0	4	19	0	3	59
68	66	J.T. MAGEN & CO. INC., New York, N.Y.	1,765.0	0.0	1,837.6	70	0	0	0	0	0	0	30	70
69	59	HASKELL, Jacksonville, Fla. [†]	1,728.9	185.4	NA	17	11	0	15	57	0	0	0	0
70	55	FORTIS CONSTRUCTION INC., Portland, Ore.	1,708.7	326.2	2,587.1	12	1	0	0	0	0	0	86	97
71	57	MIRON CONSTRUCTION CO. INC., Neenah, Wis.	1,685.0	0.0	1,300.0	43	1	7	2	46	1	0	0	55
72	67	E.E. REED CONSTRUCTION, Sugar Land, Texas [†]	1,667.0	0.0	1,402.0	100	0	0	0	0	0	0	0	0
73	80	BRINKMANN CONSTRUCTORS, Chesterfield, Mo.	1,648.2	0.0	1,577.6	92	8	0	0	0	0	0	0	18
74	89	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass.	1,637.1	0.0	1,830.0	100	0	0	0	0	0	0	0	95
75	133	EXYTE AMERICAS HOLDING INC., Plano, Texas [†]	1,622.3	0.0	3,122.5	0	96	0	0	4	0	0	0	2
76	77	THE BOLDT CO., Appleton, Wis.	1,620.5	0.0	NA	36	13	8	1	42	0	0	0	55
77	54	FCL BUILDERS, Itasca, III.	1,610.0	0.0	1,100.0	94	0	0	0	6	0	0	0	0
78	76	HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif.	1,606.0	0.0	1,135.0	100	0	0	0	0	0	0	0	95
79	75	POWER CONSTRUCTION CO. LLC, Chicago, III.	1,600.0	0.0	1,300.0	96	0	0	0	0	4	0	0	78
80	86	SUMMIT CONTRACTING GROUP INC., Jacksonville, Fla.	1,569.0	0.0	1,569.0	100	0	0	0	0	0	0	0	0
81	83	CONSTRUCTION PARTNERS, Dothan, Ala.	1,563.5	0.0	NA	100	0	0	0	0	0	0	0	0
82	73	MESSER CONSTRUCTION CO., Cincinnati, Ohio†	1,561.0	0.0	2,200.7	91	5	0	0	0	4	0	0	64
83	78	OKLAND CONSTRUCTION, Salt Lake City, Utah [†]	1,555.0	0.0	1,965.0	70	30	0	0	0	0	0	0	76
84	50	THE CONLAN COMPANY, Marietta, Ga.	1,553.0	0.0	1,063.0	98	0	0	0	0	0	0	2	0
85		THE WEITZ CO. & AFFILIATES, Des Moines, Iowa [†]	1,545.7	40.8	1,968.2	42	2	0	0	9	6	0	40	0
86	105	THE RUDOLPH LIBBE COS. INC., Walbridge, Ohio [†]	1,501.7	0.0	2,333.0	7	79	4	0	8	0	0	0	0
87	85	THE CHRISTMAN CO., Lansing, Mich.	1,487.0	0.0	2,429.0	91	4	0	0	0	2	0	3	70
88	122	BUILD GROUP, San Francisco, Calif.	1,475.0	0.0	651.0	100	0	0	0	0	0	0	0	100
89	84	SAMET CORP., Greensboro, N.C.	1,450.0	0.0	1,147.7	94	3	0	0	3	0	0	0	62
90	53	LENDLEASE, New York, N.Y. [†]	1,440.7	0.0	1,326.8	83	0	0	0	17	0	0	0	69
91	82	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn.†	1,409.0	0.0	1,471.0	64	21	0	15	0	0	0	0	86
92	94	PJ DICK - TRUMBULL - LINDY GROUP, Pittsburgh, Pa.†	1,360.0	0.0	NA	36	0	0	2	0	58	0	0	14
93	98	BL HARBERT INTERNATIONAL, Birmingham, Ala.	1,342.4	757.6	1,952.7	94	2	4	0	0	0	0	0	0
94	110	WEBCOR, San Francisco, Calif.	1,325.5	0.0	1,098.0	78	0	0	20	0	2	0	0	0
95	90	DAY & ZIMMERMANN, Philadelphia, Pa. [†]	1,307.5	32.0	NA NA	1	5	90	0	3	0	0	0	0
96	79	THE MCSHANE COS., Rosemont, III.†	1,295.7	0.0	861.0	100	0	0	0	0	0	0	0	20
97	102	NABHOLZ, Conway, Ark.	1,294.4	0.0	NA	74	12	0	0	0	11	0	3	0
98	87	ALLAN MYERS, Worcester, Pa.	1,293.2	0.0	1,702.8	0	0	0	13	0	87	0	0	0
99		J.H. FINDORFF & SON INC., Madison, Wis.	1,293.0	0.0	NA	100	0	0	0	0	0	0	0	88
		DEPCOM POWER, Scottsdale, Ariz.	1,284.1	0.0	2,478.7	0	0	100			0			0

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RA			2023 REVENU		2023 NEW	GENERAL p	MANUFACTURE	POWER	ATER / SE	MOUS, PET.	TRANSPORTATION	HAZARDOUS WAS	TELECOM	% CM-AT-RISK
		FIRM	TOTAL	INT'L	CONTRACTS									
101	95	W.E. O'NEIL CONSTRUCTION, Chicago, III.†	1,271.0	0.0	781.0	88	5	1	0	0	6	0	0	64
102	93	BNBUILDERS, Seattle, Wash.	1,250.0	0.0	NA	86	0	0	0	14	0	0	0	0
103	138	DENNIS GROUP, Springfield, Mass. [†]	1,243.6	41.4	1,018.0	0	0	0	0	100	0	0	0	13
104	81	LANE INDUSTRIES INC., Charlotte, N.C. [†]	1,175.7	0.0	510.7	0	0	0	18	0	82	0	0	0
105	125	ASRC INDUSTRIAL, Tempe, Ariz.†	1,170.0	0.0	1,436.0	5	10	5	15	25	15	20	5	0
106	128	THE PENTA BUILDING GROUP, Las Vegas, Nev.†	1,168.2	0.0	10.0	100	0	0	0	0	0	0	0	1
107	97	SOUTHLAND HOLDINGS, Grapevine, Texas [†]	1,168.0	288.0	1,012.0	0	0	0	32	0	68	0	0	0
108	96	THE CIANBRO COS., Pittsfield, Maine [†]	1,153.0	0.0	1,734.0	13	10	20	0	33	22	0	0	19
109	88	OHLA USA INC., College Point, N.Y. [†]	1,151.1	7.8	1,463.0	2	0	0	5	0	92	0	0	2
110	113	LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y.	1,138.5	0.0	1,111.3	89	3	0	0	9	0	0	0	47
111	139	RYCON CONSTRUCTION INC., Pittsburgh, Pa.	1,131.6	0.0	1,104.1	93	0	0	0	0	7	0	0	28
112	106	VINCI CONSTRUCTION USA (F/K/A EUROVIA USA), Winter Park, Fla. [†]	1,130.7	0.0	1,176.2	0	0	0	0	0	100	0	0	0
113	117	HERZOG, St. Joseph, Mo. [†]	1,127.3	45.3	2,066.0	0	0	0	1	0	99	0	0	0
114		RAILWORKS, New York, N.Y.	1,121.3	239.7	191.7	0	7	0	0	0	93	0	0	0
115	116	MCGOUGH, St. Paul, Minn.	1,120.0	0.0	2,000.0	58	13	3	0	25	0	0	0	95
116	104	BLUE RIDGE POWER, Asheville, N.C. [†]	1,116.8	0.0	1,110.1	0	0	100	0	0	0	0	0	0
117	134	JOERIS GENERAL CONTRACTORS, San Antonio, Texas	1,115.7	0.0	779.7	94	0	0	0	6	0	0	0	72
118	115	JRM CONSTRUCTION MANAGEMENT, New York, N.Y.	1,100.0	0.0	900.0	100	0	0	0	0	0	0	0	27
119		EMERY SAPP CONSTRUCTION INC., Columbia, Mo.†	1,080.0	0.0	1,186.1	30	11	5	7	2	45	0	0	8
120	131	CLANCY & THEYS CONSTRUCTION, Raleigh, N.C.	1,058.9	0.0	1,506.0	98	1	0	0	0	0	0	0	91
121	140	FERREIRA CONSTRUCTION, Branchburg, N.J. [†]	1,058.5	0.0	1,161.0	0	0	60	5	0	26	0	0	0
122	142	TRAYLOR CONSTRUCTION GROUP INC., Evansville, Ind.	1,048.4	49.1	1,003.3	0	3	18	29	10	39	0	0	0
123	111	GRAHAM CONSTRUCTION, Omaha, Neb.†	1,048.0	0.0	402.0	58	0	0	11	12	19	0	0	59
124	109	ANDERSEN CONSTRUCTION, Portland, Ore.	1,045.0	0.0	1,014.0	100	0	0	0	0	0	0	0	0
125	137	BARTLETT COCKE GENERAL CONTRACTORS LLC, San Antonio, Texas [†]	1,042.6	0.0	199.7	92	0	0	0	0	0	0	7	96
126	99	TEICHERT CONSTRUCTION, Sacramento, Calif.	1,037.4	0.0	938.2	16	0	6	8	5	66	0	0	0
127	182	COMMERCIAL CONTRACTING CORP., Auburn Hills, Mich.†	1,035.2	35.4	474.0	3	89	0	5	3	0	0	0	0
128	124	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md.	1,031.0	0.0	NA	100	0	0	0	0	0	0	0	0
129	163	CADDELL CONSTRUCTION, Montgomery, Ala.	1,014.5	384.8	1,130.4	100	0	0	0	0	0	0	0	15
130	168	TRUEBECK CONSTRUCTION, San Mateo, Calif.	1,007.1	0.0	1,667.2	98	2	0	0	0	0	0	0	94
131	132	JACOBSEN CONSTRUCTION CO. INC., Salt Lake City, Utah	1,006.0	0.0	450.0	91	0	0	0	9	0	0	0	100
132	143	F.H. PASCHEN, Chicago, III.	997.8	0.0	935.0	30	0	0	1	0	68	1	0	14
133	156	LEASE CRUTCHER LEWIS, Seattle, Wash.†	996.0	20.0	1,956.0	81	0	0	0	0	0	0	19	13
134	118	APTIM, Baton Rouge, La.	988.4	195.5	1,391.4	26	0	2	6	35	2	29	0	17
135	107	HOAR CONSTRUCTION, Birmingham, Ala.	964.6	0.0	1,603.5	100	0	0	0	0	0	0	0	93
136	119	THE BECK GROUP, Dallas, Texas	961.5	17.9	767.1	91	0	0	0	0	0	0	8	65
137	135	SATTERFIELD & PONTIKES CONSTRUCTION INC., Houston, Texas [†]	960.0	0.0	934.0	87	0	0	8	0	4	0	0	44
138	169	COASTAL CONSTRUCTION GROUP, Miami, Fla.†	955.0	5.4	1,862.0	100	0	0	0	0	0	0	0	100
139	121	CATAMOUNT CONSTRUCTORS INC., Lakewood, Colo.	940.2	0.0	639.1	100	0	0	0	0	0	0	0	91
140	176	KRAUS-ANDERSON, Minneapolis, Minn.	939.7	0.0	402.8	93	3	0	0	0	2	0	1	95
141	149	KAST CONSTRUCTION CO., West Palm Beach, Fla.	924.0	0.0	NA	100	0	0	0	0	0	0	0	0
142	165	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont.†	901.7	182.5	210.3	0	0	23	40	16	20	0	1	0
143	147	HANOVER CO., Houston, Texas	896.0	0.0	325.0	100	0	0	0	0	0	0	0	0
144	160	WHARTON-SMITH INC., Sanford, Fla.	888.6	0.0	2,196.0	50	0	0	50	0	0	0	0	63
145	123	JINGOLI - DCO, Lawrenceville, N.J.†	886.4	9.0	1,051.0	35	0	58	0	0	0	7	0	35
146	166	KAJIMA BUILDING & DESIGN GROUP INC., Atlanta, Ga.	877.3	0.0	331.0	24	71	1	0	5	0	0	0	0
147	103	KPRS CONSTRUCTION, Brea, Calif.†	877.0	0.0	1,072.0	69	31	0	0	0	0	0	0	0
148	151	PARIC HOLDINGS, St. Louis, Mo.†	871.9	0.0	601.6	39	19	17	0	25	0	0	0	45
149	144	ROGERS-O'BRIEN CONSTRUCTION, Dallas, Texas	871.8	0.0	1,285.3	76	1	0	0	0	0	0	23	66
150	130	ENGINEERED STRUCTURES INC. (ESI), Meridian, Idaho	850.0	0.0	518.0	95	0	0	5	0	0	0	0	0
TOU	130	ENGINEETIED STRUCTURES INC. (ESI), WETHIRIN, TURITU	0.00	0.0	310.0	ສບ	U	U)	U	U	U	U	U

RAI	١K		2023 REVEN	UE (\$ MIL)	2023 NEW	GENERAL B	MANUFACTU	POWER	WATER / SFILLS	MDUS, / PETE	TRANSPODE.	HAZARDOIIE.	TELECON	% CM-AT-RISK
2024	2023	FIRM	TOTAL	INT'L	CONTRACTS	/ 3	Y _M	00	/ <u>X</u>	/ ¾	/ Æ	<i>₹</i>		/ %
151	127	JAMES R. VANNOY & SONS CONSTRUCTION CO. INC., Jefferson, N.C.	848.0	0.0	880.0	97	0	0	0	0	3	0	0	80
152	197	POGUE CONSTRUCTION, McKinney, Texas	828.0	0.0	3,000.0	100	0	0	0	0	0	0	0	90
153	174	SAULSBURY, Odessa, Texas	825.0	0.0	670.0	0	0	25	0	75	0	0	0	0
154	238	ARISTEO CONSTRUCTION CO., Livonia, Mich.	818.4	0.0	NA	5	89	6	0	0	0	0	0	7
155	195	LAS VEGAS PAVING CORP., Las Vegas, Nev.	815.0	0.0	600.0	0	0	0	0	0	100	0	0	0
156	159	TORCON INC., Red Bank, N.J.	813.6	0.0	1,106.0	100	0	0	0	0	0	0	0	100
157	92	S&B, Houston, Texas [†]	812.7	0.1	1,557.8	0	9	1	0	90	0	0	0	0
158	161	WEIS BUILDERS INC., Minneapolis, Minn.	811.9	0.0	586.0	100	0	0	0	0	0	0	0	27
159	145	GOODFELLOW BROS., Wenatchee, Wash. [↑]	807.2	0.0	766.4	72	0	2	10	0	7	2	2	0
160	157	ECC, Burlingame, Calif.	792.1	172.5	196.5	21	0	4	12	3	49	9	1	0
161	170	MCCOWNGORDON CONSTRUCTION, Kansas City, Mo.	790.8	0.0	1,782.4	93	0	0	0	7	0	0	0	83
162	198	HAWAIIAN DREDGING CONSTRUCTION CO. INC., Honolulu, Hawaii ^T	781.0	0.0	2,487.0	66	0	2	12	0	19	0	0	0
163	173	ANDERSON COLUMBIA CO. INC., Lake City, Fla. [†]	769.0	0.0	741.0	0	26	0	0	0	74	0	0	0
164	126	IPS-INTEGRATED PROJECT SERVICES LLC, Blue Bell, Pa.†	765.7	23.1	783.7	0	0	0	0	100	0	0	0	100
165	148	MATRIX SERVICE CO., Tulsa, Okla. [†]	765.5	57.8	NA 564.0	0	0	19	0	81	0	0	0	0
166	100	S&B USA CONSTRUCTION, Pittsburgh, Pa.†	765.0	0.0	564.0	0	0	3	13	0	84	0	0	0
167 168	190 185	BARNHILL CONTRACTING CO., Rocky Mount, N.C. SUPERIOR CONSTRUCTION HOLDING CO. INC., Jacksonville, Fla.†	761.9	0.0	726.2	39	0	0	0	5	61 95	0	0	0
169	100		757.0 752.2	0.0	624.0 283.6	100	0	0	0	0	0	0	0	-
170	184	STELLAR GROUP INC., Jacksonville, Fla.	748.8	0.0	316.4	27	0	0	0	73	0	0	0	67
171	162	PHILLIPS INFRASTRUCTURE HOLDINGS, Knoxville, Tenn.†	736.8	0.0	858.1	16	21	27	29	0	0	0	0	5
171	247	BRANCH GROUP, Roanoke, Va.†	734.9	0.0	797.9	26	0	0	0	0	61	0	0	10
173	194	ARCH-CON CORP., Houston, Texas	734.9	0.0	300.0	100	0	0	0	0	0	0	0	0
174	252	HARKINS BUILDERS, Columbia, Md.	730.3	0.0	761.3	100	0	0	0	0	0	0	0	74
175	209	ELFORD INC., Columbus, Ohio	712.4	0.0	1,256.6	94	6	0	0	0	0	0	0	79
176	186	SAUNDERS CONSTRUCTION INC., Englewood, Colo.†	711.8	0.0	450.0	94	5	0	0	0	0	0	1	93
177	154	ORION GROUP HOLDINGS, Houston, Texas	711.8	36.1	1,061.0	40	0	0	0	0	56	0	4	0
178	260	THE KORTE CO., Highland, Ill.	709.0	0.0	423.0	100	0	0	0	0	0	0	0	3
179	249	CARROLL DANIEL CONSTRUCTION CO., Gainesville, Ga.†	705.3	0.0	683.3	51	15	0	0	27	7	0	0	55
180	210	DIMEO CONSTRUCTION CO., Providence, R.I.	701.4	0.0	632.4	100	0	0	0	0	0	0	0	97
181	181	WILLIAMS BROTHERS CONSTRUCTION CO. INC., Houston, Texas	697.5	0.0	1,070.3	0	0	0	0	0	100	0	0	0
182	282	CAJUN INDUSTRIES HOLDINGS LLC, Baton Rouge, La. [†]	693.0	0.0	915.0	0	0	6	0	90	2	0	1	0
183	214	J.P. CULLEN AND SONS INC., Janesville, Wis.	687.0	0.0	2,039.0	79	1	3	0	16	0	0	0	100
184	183	FCI CONSTRUCTORS INC., Grand Junction, Colo.†	685.0	0.0	722.0	100	0	0	0	0	0	0	0	81
185	203	C.W. DRIVER COS., Pasadena, Calif.	682.0	0.0	1,342.1	100	0	0	0	0	0	0	0	89
186	129	WILLMENG CONSTRUCTION, Phoenix, Ariz.	680.0	0.0	347.0	100	0	0	0	0	0	0	0	95
187	153	H&M CO. INC., Jackson, Tenn.†	675.0	0.0	850.0	67	4	0	0	30	0	0	0	0
188	180	SELLEN CONSTRUCTION, Seattle, Wash.	663.0	0.0	NA	100	0	0	0	0	0	0	0	0
189	177	SPAWGLASS HOLDING, Selma, Texas [†]	660.8	0.0	1,395.9	88	5	0	1	0	6	0	0	71
190	259	MWH, Broomfield, Colo. [†]	660.3	17.1	874.6	0	24	0	68	8	0	0	0	70
191	213	IOVINO ENTERPRISES, Great Neck, N.Y. [†]	658.3	0.0	343.5	12	0	0	2	0	71	0	0	0
192	191	THE OPUS GROUP, Minnetonka, Minn.	657.1	0.0	NA	100	0	0	0	0	0	0	0	0
193	150	SHIMMICK, Irvine, Calif. [†]	654.5	0.0	498.7	3	0	0	54	0	39	0	0	0
194	120	OLTMANS CONSTRUCTION CO., Whittier, Calif.	650.0	0.0	1,200.0	98	0	2	0	0	0	0	0	0
195	202	GE JOHNSON, Colorado Springs, Colo. [†]	648.1	0.0	624.3	96	3	0	0	1	0	0	0	86
196	189	LANDMARK CONSTRUCTION LLC, Athens, Ga.	642.5	0.0	1,024.3	100	0	0	0	0	0	0	0	100
197	237	BERNARDS, San Fernando, Calif.	642.2	0.0	526.0	98	2	0	0	0	0	0	0	41
198	246	NAN INC., Honolulu, Hawaii [†]	638.8	0.0	365.8	80	0	1	5	0	13	0	0	0
199	146	MILLIE AND SEVERSON GENERAL CONTRACTORS, Los Alamitos, Calif. [†]	636.0	0.0	405.0	100	0	0	0	0	0	0	0	100
200	215	INDEPENDENCE CONSTRUCTION, Independence, Ohio [†]	630.0	0.0	458.0	100	0	0	0	0	0	0	0	87

RANK 2023 REVENUE (S.MIL) 2023 REVENUE (S.MIL) 1071AL MIT'L COMPRACTS 1	3150 May 100 M	HAZARDOUS WACO	Jour	
201 158 STACY AND WITBECK INC., Alameda, Calif.† 629.0 0.0 2,000.0 0 0 0 0 0 0 0 0	0 100		^{TE} LECOM	% CM-AT-RISK
202 155 C D SMITH CONSTRUCTION, Fond du Lac, Wis. 621.5 0.0 800.0 72 3 0 24 203 227 THE MIDDLESEX CORP., Littleton, Mass. 609.9 0.0 740.8 0 0 4 0 0 0 0 0 0 0	0 0			
203 222 THE MIDDLESEX CORP, Littleton, Mass.† 609.9 0.0 740.8 0 0 4 0 204 228 KAUFMAN LYNN CONSTRUCTION, Delray Beach, Fla. 609.5 0.0 671.1 100 0 0 0 0 0 205 187 BATSON-COOK CONSTRUCTION, Atlanta, Ga. 603.6 0.0 349.0 100 0 0 0 0 206 ** SHAW CONSTRUCTION, Denver, Colo.† 600.2 0.0 367.0 100 0 0 0 0 207 196 STAKER PARSON MATERIALS & CONSTRUCTION, Ogden, Utah 597.7 0.0 185.9 35 2 0 2 208 211 SLETTEN COS., Great Falls, Mont.† 597.2 0.0 NA 72 0 4 11 209 355 LANDSOUTH CONSTRUCTION, Jacksonville, Fla. 597.2 0.0 NA 72 0 4 11 209 355 LANDSOUTH CONSTRUCTION, Jacksonville, Fla. 591.2 0.0 120.7 100 0 0 0 0 210 175 GREAT LAKES DREDGE & DOCK CO., Houston, Texas 589.6 0.0 1,083.7 0 0 0 0 0 211 263 URBAN ATELIER GROUP, New York, N.Y. 586.4 0.0 716.5 100 0 0 0 0 213 239 NEW SOUTH CONSTRUCTION INC., Lubbock, Texas 588.0 0.0 950.0 100 0 0 0 214 266 DICK ANDERSON CONSTRUCTION INC., Lubbock, Texas 588.0 0.0 950.0 100 0 0 0 215 200 ZACHRY CONSTRUCTION CO., Atlanta, Ga. 583.0 0.0 1,005.0 74 8 0 0 216 172 DELLBROOK IXS, Quincy, Mass. 576.1 0.0 458.0 100 0 0 0 217 240 EMJ CONSTRUCTION, Charlanoga, Tenn. 575.6 0.0 152.7 98 0 0 0 218 164 BILFINGER NORTH AMERICA INC., Deer Park, Texas† 575.5 0.0 152.7 98 0 0 0 220 218 MW BUILDERS, Pflugerville, Texas 573.5 0.0 631.0 100 0 0 0 221 222 208 SKYLINE CONSTRUCTION, Sent Sarnacisco, Calif.† 571.0 0.0 NA 96 2 0 0 222 208 SKYLINE CONSTRUCTION, San Francisco, Calif.† 571.0 0.0 NA 96 2 0 0 224 288 RODGERS BUILDERS, Charlotte, N.C. 560.0 0.0 851.0 100 0 0 0 226 244 GRUNLEY CONSTRUCTION COR., Alexandria, Va. 560.0 0.0 756.0 100 0 0 0			0	53
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221 226 PIKE CONSTRUCTION SERVICES, Rochester, N.Y. 571.0 0.0 NA 96 2 0 0 222 208 SKYLINE CONSTRUCTION, San Francisco, Calif.† 571.0 0.0 498.0 100 0 0 0 223 229 RAND CONSTRUCTION CORP., Alexandria, Va. 565.0 0.0 677.0 100 0 0 0 224 288 RODGERS BUILDERS, Charlotte, N.C. 560.9 0.0 NA 100 0 0 0 225 265 BULLEY & ANDREWS, Chicago, Ill.† 560.0 0.0 851.0 100 0 0 0 226 244 GRUNLEY CONSTRUCTION CO. INC., Rockville, Md. 560.0 0.0 756.0 100 0 0	0 0		0	0
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223 229 RAND CONSTRUCTION CORP., Alexandria, Va. 565.0 0.0 677.0 100 0 0 0 224 288 RODGERS BUILDERS, Charlotte, N.C. 560.9 0.0 NA 100 0 0 0 225 265 BULLEY & ANDREWS, Chicago, III.† 560.0 0.0 851.0 100 0 0 0 226 244 GRUNLEY CONSTRUCTION CO. INC., Rockville, Md. 560.0 0.0 756.0 100 0 0 0	0 0	_	0	04
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225 265 BULLEY & ANDREWS, Chicago, III.† 560.0 0.0 851.0 100 0 0 226 244 GRUNLEY CONSTRUCTION CO. INC., Rockville, Md. 560.0 0.0 756.0 100 0 0	0 0		0	0
226 244 GRUNLEY CONSTRUCTION CO. INC., Rockville, Md. 560.0 0.0 756.0 100 0 0	0 0	_	0	75
	0 0		0	21
227 287 SKENDER, Chicago, III. 559.0 0.0 504.0 100 0 0	0 0		0	85
228 *** HAUSMANN CONSTRUCTION INC., Lincoln, Neb. 557.0 0.0 627.0 100 0 0 0	0 0		0	79
229 233 EDIFICE CONSTRUCTION, Charlotte, N.C. 549.4 0.0 392.9 90 10 0 0	0 0		0	25
230 171 BOZZUTO CONSTRUCTION CO., Greenbelt, Md. [†] 545.7 0.0 207.0 100 0 0	0 0		0	100
231 201 GRAYCOR , Oakbrook Terrace, III. [†] 538.3 0.0 NA 65 19 9 0	6 0		0	0
232 243 IDEAL CONTRACTING, Detroit, Mich. 537.0 0.0 472.0 20 77 0 3	0 0	_	0	4
233 206 PARKWAY C&A, Lewisville, Texas 535.0 0.0 664.0 100 0 0 0	0 0		0	0
234 204 MYCON GENERAL CONTRACTORS INC., Dallas, Texas 534.1 0.0 452.0 99 1 0 0	0 0		0	0
235 303 JPI, Dallas, Texas 533.5 0.0 767.5 100 0 0 0	0 0	_	0	0
236 257 CROWDER CONSTRUCTORS INC., Charlotte, N.C. [†] 529.4 0.0 568.0 3 0 10 55	14 16		0	6
237 241 GRANGER CONSTRUCTION CO., Lansing, Mich. 526.5 0.0 601.3 92 0 0 1	0 0		6	59
238 108 CRB, Kansas City, Mo. 525.3 0.1 476.1 0 0 0 0	100 0		0	81
239 269 ROCKFORD CONSTRUCTION CO., Grand Rapids, Mich. 522.4 3.1 348.5 79 21 0 0	0 0		0	0
240 251 CSI CONSTRUCTION CO., Colorado Springs, Colo. 521.0 0.0 215.0 100 0 0	0 0	0	0	5
241 221 VECELLIO GROUP INC., Palm Beach, Fla. [†] 520.6 0.0 319.8 6 0 0 0	0 94	0	0	0
242 179 KITCHELL CORP. , Phoenix, Ariz. [†] 516.0 0.0 319.8 99 0 0 0	0 0	1	0	68
243 236 W. M. JORDAN CO., Newport News, Va. 512.9 0.0 941.4 78 22 0 0	0 0	0	0	61
244 294 MANSON CONSTRUCTION CO., Seattle, Wash. [†] 507.7 0.3 488.1 0 0 0 0	11 89	0	0	0
245 253 O&G INDUSTRIES INC., Torrington, Conn. 505.4 0.0 438.6 58 5 2 0	0 35	0	0	48
246 *** KNUTSON CONSTRUCTION, Minneapolis, Minn.† 502.0 0.0 1,358.0 90 1 6 0	4 0	0	0	3
247 224 PARSONS CORP., Chantilly, Va. 501.6 237.1 501.6 32 0 0 0	0 65	1	2	37
248 272 WOHLSEN CONSTRUCTION CO., Lancaster, Pa. 501.2 0.0 772.0 82 18 0 0		0	0	55
249 225 CHINA CONSTR. AMERICA/PLAZA CONSTR., Morristown, N.J. [†] 492.8 25.5 474.5 84 2 0 0	0 0	0	9	85
250 235 ELECTRICAL CONSULTANTS INC., Billings, Mont. [†] 491.0 0.0 511.0 0 0 100 0	0 0			0

RA			2023 REVEN		2023 NEW	GENERAL B	MANUFACTUB	POWER	WATER/SEWE	MDUS, / PET	TRANSFORE UM	HAZARDOILE.	TELECOM	% CM-AT-RISK
2024	2023		TOTAL	INT'L	CONTRACTS		Í							
251	283	DANIS, Miamisburg, Ohio	485.6	0.0	330.2	61	15	0	0	24	0	0	0	82
252	248	IMC CONSTRUCTION, Malvern, Pa.	480.0	0.0	435.5	93	0	0	0	7	0	0	0	100
253	285	DEANGELIS DIAMOND, Naples, Fla.	479.0	0.0	583.0	86	6	0	0	0	8	0	0	90
254	216	BBL CONSTRUCTION SERVICES LLC, Albany, N.Y.	479.0	0.0	618.7	100	0	0	0	0	0	0	0	19
255	223	LEMOINE, Lafayette, La. T	474.0	0.0	363.2	77	0	0	7	0	4	0	0	46
256	268	SHIEL SEXTON CO. INC., Indianapolis, Ind. ^T	472.7	0.0	929.8	100	0	0	0	0	0	0	0	45
257	296	INTECH CONSTRUCTION, Philadelphia, Pa.	472.5	0.0	399.1	100	0	0	0	70	0	0	8	100
258 259	188 245	PEINADO CONSTRUCTION, Frisco, Texas ^T	472.0	0.0	579.0	100	0	0	0	70 0	0	0	0	0
260	245 **	ANDRES CONSTRUCTION SERVICES LLC, Dallas, Texas	469.0	0.0	307.6 130.5	100	0	0	0	0	0	0	0	0
261	256	ARMADA HOFFLER, Virginia Beach, Va. [†] ALLIED POWER, Baton Rogue, La. [†]	468.0 466.8	2.6	NA	0	0	100	0	0	0	0	0	0
262	275	HASELDEN CONSTRUCTION, Centennial, Colo.†	461.4	0.0	217.4	100	0	0	0	0	0	0	0	77
263	273	BOH BROS. CONSTRUCTION CO. LLC, New Orleans, La. [†]	460.8	0.0	354.8	52	0	2	0	12	34	0	0	54
264	254	J. FLETCHER CREAMER & SON INC., Hackensack, N.J. [†]	460.8	0.0	344.1	1	0	19	40	7	15	0	18	0
265	**	OMEGA CONSTRUCTION, Winston Salem, N.C.†	455.0	0.0	250.0	97	3	0	0	0	0	0	0	1
266	199	CALLAHAN CONSTRUCTION MANAGERS, Bridgewater, Mass.	453.0	0.0	445.0	100	0	0	0	0	0	0	0	0
267	284	NIBBI BROS. ASSOCIATES INC., San Francisco, Calif.	452.3	0.0	449.5	95	0	0	4	0	1	0	0	99
268	304	MARCH ASSOCIATES CONSTRUCTION INC., Wayne, N.J.	452.2	0.0	308.5	100	0	0	0	0	0	0	0	0
269	290	FRANA COS. INC., Hopkins, Minn.	445.5	0.0	NA	100	0	0	0	0	0	0	0	0
270	338	KLINGER COS. LLC, Sioux City, Iowa [†]	444.6	0.0	460.2	19	11	0	0	68	0	0	1	0
271	212		444.3	0.0	339.0	99	0	0	0	0	0	0	0	0
272	261	JUNEAU CONSTRUCTION CO., Atlanta, Ga.	439.0	0.0	501.0	100	0	0	0	0	0	0	0	100
273	305	Q&D CONSTRUCTION, Sparks, Nev.	439.0	0.0	327.2	22	2	0	1	12	62	0	1	27
274	292	SHELCO LLC, Charlotte, N.C.	439.0	0.0	338.0	87	13	0	0	0	0	0	0	10
275	286	TRITON CONSTRUCTION CO. LLC, New York, N.Y.	439.0	0.0	150.0	100	0	0	0	0	0	0	0	100
276	232	HOLT CONSTRUCTION, Pearl River, N.Y.	438.0	0.0	360.0	58	0	0	0	0	38	0	4	32
277	295	C. OVERAA & CO., Richmond, Calif.	433.3	0.0	182.2	67	0	1	25	3	4	0	0	18
278	340	PRIMUS BUILDERS INC., Woodstock, Ga.	433.0	0.0	555.6	86	14	0	0	0	0	0	0	0
279	217	COMMODORE BUILDERS, Waltham, Mass.	433.0	0.0	449.0	99	0	0	0	0	1	0	0	100
280	270	SUKUT CONSTRUCTION LLC, Santa Ana, Calif.	432.1	0.0	289.8	13	0	17	63	0	7	0	0	0
281	178	UNITED ENGINEERS & CONSTRUCTORS INC., Mt. Laurel, N.J.	431.9	55.3	NA	0	0	100	0	0	0	0	0	0
282	297	S.T. WOOTEN CORP., Wilson, N.C.	430.9	0.0	258.3	0	0	0	0	0	100	0	0	24
283	**	PEAK CONSTRUCTION CORP., Rosemont, III.	429.0	0.0	310.0	0	0	0	0	100	0	0	0	0
284	321	CR MEYER, Oshkosh, Wis.	428.0	0.0	NA	4	7	2	0	83	0	0	0	0
285	360	CF EVANS CONSTRUCTION, Orangeburg, S.C.	427.6	0.0	59.7	100	0	0	0	0	0	0	0	0
286	205	MASCARO CONSTRUCTION CO., Pittsburgh, Pa.	427.5	0.0	321.1	54	0	5	5	7	28	0	0	46
287	330		427.0	0.0	NA	98	2	0	0	0	0	0	0	0
288	302		425.9	0.0	309.0	80	3	0	17	0	0	0	0	43
289	279	CAHILL CONTRACTORS, San Francisco, Calif.	422.4	0.0	51.5	100	0	0	0	0	0	0	0	0
290	234	R&O CONSTRUCTION, Ogden, Utah	422.0	0.0	460.0	92	7	0	0	0	1	0	0	100
291	220	RUSCILLI CONSTRUCTION, Dublin, Ohio	420.0	0.0	360.0	95	5	0	0	0	0	0	0	100
292	339	KBS INC., Richmond, Va.	418.2	0.0	228.6	94	6	0	0	0	0	0	0	90
293 294	262 280	PC CONSTRUCTION CO., South Burlington, Vt. DRYMALLA CONSTRUCTION CO., Columbus, Texas	417.3 417.0	0.0	1,040.0	38 100	26	3	34 0	0	0	0	0	57 76
294	¥* <u></u>	G.A. WEST & CO. INC., Creola, Ala.†	417.0	0.0	200.0	0	0	0	0	100	0	0	0	85
296	310	· ·	411.0	0.0	292.0	53	1	6	0	0	0	0	0	10
297	325		408.4	0.0	259.5	80	11	0	0	7	3	0	0	90
298	277	<u> </u>	406.9	0.0	630.4	0	0	0	13	0	87	0	0	31
299	**	JHL CONSTRUCTORS, Englewood, Colo.	405.5	0.0	454.9	70	0	0	8	0	22	0	0	70
300	337	FORTUNE-JOHNSON LLC, Peachtree Corners, Ga.	404.5	0.0	332.8	100	0	0	0	0	0	0	0	100
300	337	FURTURE JUHNSON LLC, Peachtree Corners, Ga.	404.5	0.0	332.8	100	0	U	U	U	U	U	0	100

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RA 2024	NK 2023	FIRM	2023 REVENU TOTAL	JE (\$ MIL) INT'L	2023 NEW CONTRACTS	GENERAL B.	MANUFACTILD	POWER	WATER/SEIM.	MDUS / PFT.	TRANSPORTS	HAZARDOUS	TELECOM.	% CM-AT-RISK
301	300	BOWEN, Indianapolis, Ind.	404.0	0.0	324.0	2	0	23	66	2	0	0	0	1
302	317	BRADBURY STAMM CONSTRUCTION INC., Albuquerque, N.M.	400.2	0.0	401.0	94	2	0	2	0	2	0	0	45
303	342	TERMINAL CONSTRUCTION CORP., Wood-Ridge, N.J.	400.0	0.0	373.5	100	0	0	0	0	0	0	0	0
304	258	SECURITY PAVING CO. INC., Westlake Village, Calif.	399.0	0.0	335.0	0	0	0	0	0	100	0	0	0
305	298	KRAEMER NORTH AMERICA LLC, Plain, Wis.	398.3	0.0	339.7	0	0	0	0	0	100	0	0	32
306	370	E.W. HOWELL CO. LLC, Plainview, N.Y.	395.6	0.0	238.0	100	0	0	0	0	0	0	0	48
307	316	M. B. KAHN CONSTRUCTION CO. INC., Columbia, S.C.	394.3	0.0	747.2	86	2	0	12	0	1	0	0	27
308	353	D.F. CHASE INC., Nashville, Tenn.	392.5	0.0	410.0	75	0	0	0	6	0	0	0	74
309	267	LYLES CONSTRUCTION GROUP, Fresno, Calif. [†]	391.5	0.0	296.3	19	0	1	71	4	3	0	0	2
310	344	PERLO CONSTRUCTION, Tualatin, Ore.†	391.4	0.0	511.5	100	0	0	0	0	0	0	0	0
311	335	EXECUTIVE CONSTRUCTION INC., Hillside, III.	390.0	0.0	37.7	98	0	0	0	0	0	0	2	97
312	313	PIONEER GENERAL CONTRACTORS INC., Grand Rapids, Mich. †	390.0	0.0	385.0	100	0	0	0	0	0	0	0	38
313	345	NEI GENERAL CONTRACTING, Randolph, Mass.	388.0	0.0	286.0	100	0	0	0	0	0	0	0	0
314	278	RUSSELL GROUP INC., Davenport, Iowa [†]	387.5	0.0	396.0	100	0	0	0	0	0	0	0	50
315	329	RIVER CITY CONSTRUCTION LLC, East Peoria, III. [†]	382.8	0.0	274.8	70	14	0	16	0	0	0	0	17
316	307	HAWKINS CONSTRUCTION CO., Omaha, Neb.	382.7	0.0	605.1	4	0	0	35	2	59	0	0	20
317	301	COLUMBIA, North Reading, Mass.	381.0	0.0	153.9	78	1	6	0	14	1	0	0	92
318	264	WIELAND, Lansing, Mich.	379.6	0.0	212.1	13	54	0	0	34	0	0	0	65
319	328	ABSHER CONSTRUCTION CO., Puyallup, Wash.	376.0	0.0	716.3	77	0	0	0	0	23	0	0	100
320	333	KBE BUILDING CORP., Farmington, Conn.†	374.0	0.0	74.5	100	0	0	0	0	0	0	0	45
321	361	ROEBBELEN CONTRACTING INC., El Dorado Hills, Calif.†	373.9	0.0	311.9	77	0	0	0	0	0	0	23	0
322	376	BHI, Naples, Utah	372.8	0.0	493.1	21	1	49	10	3	0	0	2	80
323	167	WOOD PLC, Houston, Texas	371.2	0.0	NA	0	0	24	0	76	0	0	0	0
324	308	EXXEL PACIFIC INC., Bellingham, Wash.	370.0	0.0	175.6	100	0	0	0	0	0	0	0	0
325	348	BUCH CONSTRUCTION, Fulton, Md.	367.0	0.0	NA	100	0	0	0	0	0	0	0	0
326	334	MARKET & JOHNSON INC., Eau Claire, Wis.	365.8	0.0	334.0	86	4	0	5	6	0	0	0	0
327	363	SEVENSON ENVIRONMENTAL, Niagara Falls, N.Y.	364.0	0.0	797.3	0	0	0	0	0	0	100	0	0
328	324	GARDNER BUILDERS, Minneapolis, Minn.	359.0	0.0	480.0	97	3	0	0	0	0	0	0	22
329	309	THE BETTE COS., Latham, N.Y.	358.7	0.0	392.1	90	0	4	0	0	6	0	0	0
330	381	BELL & ASSOCIATES CONSTRUCTION LLC, Brentwood, Tenn.	358.0	0.0	333.0	74	0	0	0	0	26	0	0	49
331	372	RONCELLI INC., Sterling Heights, Mich.	358.0	38.0	421.0	53	46	1	0	0	0	0	0	64
332	341	GH PHIPPS CONSTRUCTION COS., Greenwood Village, Colo.†	354.5	0.0	439.7	100	0	0	0	0	0	0	0	81
333	276	CDM SMITH, Boston, Mass. [†]	353.3	0.0	436.2	0	0	0	94	0	0	6	0	0
334	387	KEY CONSTRUCTION INC., Wichita, Kan.	351.8	0.0	351.8	84	0	0	0	0	0	0	16	60
335	281	BLUM CONSTRUCTION, Winston-Salem, N.C.	349.4	0.0	236.5	100	0	0	0	0	0	0	0	90
336	**	CAPSTONE BUILDING CORP., Birmingham, Ala.	348.8	0.0	282.8	100	0	0	0	0	0	0	0	0
337	273	FAGEN INC., Granite Falls, Minn.	347.0	0.0	213.0	0	0	5	0	95	0	0	0	0
338	323	THE HAGERMAN GROUP, Fort Wayne, Ind.	345.0	0.0	266.8	98	1	0	0	1	0	0	0	67
339	311	SCHIMENTI CONSTRUCTION CO., New York, N.Y.	343.3	0.0	400.0	100	0	0	0	0	0	0	0	2
340	364	CHARLES PERRY PARTNERS INC., Gainesville, Fla.	341.0	0.0	545.0	100	0	0	0	0	0	0	0	79
341	219	RIDGEMONT COMMERCIAL CO., Irving, Texas	341.0	0.0	250.0	100	0	0	0	0	0	0	0	59
342	354	HAYDON COS., Phoenix, Ariz.	334.0	0.0	685.0	56	0	0	8	0	32	0	4	52
343	318	SHOOK CONSTRUCTION, Moraine, Ohio	334.0	0.0	444.0	55	14	0	25	4	0	0	1	94
344	**	JAMES E. ROBERTS - OBAYASHI CORP., Danville, Calif.	328.3	0.0	204.9	100	0	0	0	0	0	0	0	7
345	289	LYDIG CONSTRUCTION, Spokane Valley, Wash.	325.0	0.0	460.0	83	8	0	5	0	3	0	0	40
346	327	DONOHOE CONSTRUCTION CO., Bethesda, Md.	323.9	0.0	265.0	100	0	0	0	0	0	0	0	0
347	**	PLENIUM BUILDERS, Sparks, Nev.	322.9	0.0	257.0	100	0	0	0	0	0	0	0	48
348	255	CONTEGRA CONSTRUCTION CO., Edwardsville, III.	321.0	0.0	NA	6	0	0	0	92	2	0	0	0
349	359	WILLIAM A RANDOLPH INC., Gurnee, III.	311.0	0.0	382.0	100	0	0	0	0	0	0	0	63
350	299	HARPER CONSTRUCTION CO. INC., San Diego, Calif.	310.2	0.0	151.7	51	0	0	0	0	49	0	0	0

RA			2023 REVEN		2023 NEW	GENERAL B	MANUFACTUR!!	РОМЕЯ	WATER/SEWEE	MDUS, / PET	TRANSPODE.	HAZARDOILE.	TELECOM	% CM-AT-RISK
	2023		TOTAL	INT'L	CONTRACTS		ĺ							
351	369	BARR & BARR INC., New York, N.Y.	307.0	0.0	892.0	100	0	0	0	0	0	0	0	100
352	347	BERGLUND CONSTRUCTION CO., Chicago, III.	307.0	0.0	344.0	100	0	0	0	0	0	0	0	77
353	371	FORT MYER CONSTRUCTION CORP., Washington, D.C.	306.9	0.0	306.9	0	3	0	20	0	47	0	15	0
354	322	DOSTER CONSTRUCTION CO., Birmingham, Ala.	306.1	0.0	167.1	94	6	0	0	0	0	0	0	91
355	306	CLARK CONSTRUCTION CO., Lansing, Mich.	304.2	0.0	404.6	92	0	0	8	0	0	0	0	90
356 357	385	O'DONNELL/SNIDER CONSTRUCTION, Houston, Texas	304.0 303.4	0.0	51.0 455.1	95	5	0	0	0	0	0	0	13 88
358	367	PARRISH CONSTRUCTION GROUP INC., Perry, Ga. MORLEY BUILDERS, Santa Monica, Calif. [†]	302.3	0.0	288.4	100	0	0	0	0	0	0	0	0
359	398	KIELY FAMILY OF COS., Tinton Falls, N.J.†	300.1	0.0	400.6	0	0	0	9	91	0	0	0	0
360	391	BROWN CONSTRUCTION INC., West Sacramento, Calif.	296.0	0.0	283.0	100	0	0	0	0	0	0	0	0
361	326	HOURIGAN, Richmond, Va.	293.0	0.0	930.0	100	0	0	0	0	0	0	0	26
362	**	GALAXY BUILDERS LTD., San Antonio, Texas	291.0	0.0	141.0	100	0	0	0	0	0	0	0	0
363	368	FONTAINE BROS. INC., Springfield, Mass.	289.4	0.0	285.6	100	0	0	0	0	0	0	0	77
364	375	BRYAN CONSTRUCTION INC., Colorado Springs, Colo.	287.7	3.0	340.5	100	0	0	0	0	0	0	0	100
365	393	BARRY-WEHMILLER DESIGN GROUP, St. Louis, Mo.	287.3	0.0	327.6	0	5	0	0	94	0	0	1	1
366	384	W.G. CLARK CONSTRUCTION, Seattle, Wash.	287.0	0.0	245.0	100	0	0	0	0	0	0	0	0
367	**	VERICON CONSTRUCTION CO., Mountainside, N.J.	286.2	0.0	255.5	100	0	0	0	0	0	0	0	2
368	356	PENCE CONTRACTORS, Lake Oswego, Ore.	285.0	0.0	150.0	100	0	0	0	0	0	0	0	88
369	362	CCC GROUP INC., San Antonio, Texas	284.0	12.0	170.1	0	9	7	0	66	4	0	2	0
370	390	BUFFALO CONSTRUCTION, Louisville, Ky.	282.2	0.0	316.0	100	0	0	0	0	0	0	0	0
371	**	ULLIMAN SCHUTTE CONSTRUCTION LLC, Miamisburg, Ohio [†]	280.0	0.0	82.8	0	0	0	100	0	0	0	0	6
372	365	RABREN GENERAL CONTRACTORS, Auburn, Ala.	279.2	0.0	114.3	97	3	0	0	0	0	0	0	0
373	**	MCL CONSTRUCTION, Omaha, Neb.	279.0	0.0	319.0	100	0	0	0	0	0	0	0	100
374	331	T N WARD CO., Ardmore, Pa.	277.5	45.6	850.0	90	0	9	0	0	1	0	0	100
375	**	QUANDEL ENTERPRISES LLC, Harrisburg, Pa.†	277.0	0.0	113.7	72	1	7	10	9	1	0	0	100
376	396	A.R. MAYS CONSTRUCTION, Scottsdale, Ariz.	275.0	0.0	115.0	100	0	0	0	0	0	0	0	35
377	**	BOB MOORE CONSTRUCTION, Grapevine, Texas	275.0	0.0	250.0	100	0	0	0	0	0	0	0	0
378	383	BUTZ ENTERPRISES INC., Allentown, Pa. [†]	273.5	0.0	739.6	100	0	0	0	0	0	0	0	61
379	378	BURKE CONSTRUCTION GROUP INC., Las Vegas, Nev.	270.0	0.0	278.0	100	0	0	0	0	0	0	0	66
380	377		270.0	0.0	200.0	0	0	19	19	0	24	39	0	0
381 382	395 350	WAGMAN INC., York, Pa. T	268.4 267.5	0.0	597.4	25	0	0	0	0	74 0	0	0	0
383	33U **	BLACH CONSTRUCTION, San Jose, Calif. RNGD - A PALMISANO CO., New Orleans, La.	263.0	0.0	NA 184.0	100	0	0	0	0	16	0	0	13
384	374	CLARK CONTRACTORS, Little Rock, Ark.	261.8	0.0	342.2	100	0	0	0	0	0	0	0	100
385	389	GHILOTTI CONSTRUCTION CO., Santa Rosa, Calif.	260.0	0.0	NA	15	0	0	31	0	54	0	0	0
386	394	J.D. ECKMAN INC., Atglen, Pa.	259.1	0.0	503.7	0	0	0	0	0	100	0	0	0
387	230		258.8	0.0	325.0	86	14	0	0	0	0	0	0	0
388	**	TONN AND BLANK CONSTRUCTION, Michigan City, Ind.	257.2	0.0	94.0	92	4	0	0	4	0	0	0	97
389	**	CALHOUN CONSTRUCTION, Louisville, Ky.	256.2	0.0	NA	95	0	5	0	0	0	0	0	0
390	346	LEE KENNEDY CO., Quincy, Mass.	255.3	0.0	224.2	100	0	0	0	0	0	0	0	100
391	336	ALBERT C. KOBAYASHI INC., Waipahu, Hawaii	255.3	0.0	NA	100	0	0	0	0	0	0	0	0
392	**	R.G. ANDERSON CO. INC., Nashville, Tenn.	255.3	0.0	244.9	100	0	0	0	0	0	0	0	0
393	**	BLYTHE DEVELOPMENT CO., Charlotte, N.C.	254.1	0.0	305.0	0	0	0	0	0	60	0	0	0
394	**	MEB, Chesapeake, Va.	253.5	0.0	19.9	13	5	0	75	7	0	0	0	7
395	**	TRI-NORTH BUILDERS INC., Fitchburg, Wis.	252.0	0.0	187.0	94	0	0	0	6	0	0	0	17
396	**	THE JAYNES COS., Albuquerque, N.M.	251.4	0.0	500.0	98	0	0	0	2	0	0	0	65
397	343	WESPAC CONSTRUCTION, Phoenix, Ariz.	250.0	0.0	290.5	100	0	0	0	0	0	0	0	100
398	**	M. J. HARRIS CONSTRUCTION SERVICES LLC, Birmingham, Ala.	249.5	0.0	79.1	100	0	0	0	0	0	0	0	100
399	373	GARCO CONSTRUCTION, Spokane, Wash.	249.0	0.0	387.0	57	2	1	13	2	17	0	0	0
400	**	WATER RESOURCES GROUP, Deerwood, Minn. [™]	248.6	0.0	176.0	10	0	0	90	0	0	0	0	10

Where To Find the Top 400

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
	HANK	Buch Construction	325	Devcon Construction Inc.	58	1.1	HAINI
<u>A</u>		Buffalo Construction	370	PJ Dick - Trumbull - Lindy Group	92	<u>H</u>	
Absher Construction Co.	319	Build Group	88	Dimeo Construction Co.	180	H&M Co. Inc.	187
Adolfson & Peterson Construction	91	Bulley & Andrews	225	Dome Construction	219	The Hagerman Group	338
AECOM	14	Burke Construction Group Inc.	379	Donohoe Construction Co.	346	Hanover Co.	143
Alberici-Flintco	36	Burns & McDonnell	38	Doster Construction Co.	354	BL Harbert International	93
Allied Power	261	Butz Enterprises Inc.	378	DPR Construction	7	Harkins Builders	174
Alston Construction	48	butz Enterprises inc.	370	Dragados	37	Harper Construction Co. Inc.	350
Ames Construction Inc.	62	С		C.W. Driver Cos.	185	Harper General Contractors	288
Andersen Construction	124			Drymalla Construction Co.	294	M. J. Harris Construction Services LLC	398
Anderson Columbia Co. Inc.	163	Caddell Construction	129	JE Dunn Construction Co.	18	Harvey Harvey-Cleary	60
Dick Anderson Construction Inc.	214	Cahill Contractors	289	JE DUITI COTISTI UCTION CO.	10	Haselden Construction	262
R.G. Anderson Co. Inc.	392	Cajun Industries Holdings LLC	182	E		Haskell	69
ANDRES Construction Services LLC	259	Calhoun Construction	389			Hathaway Dinwiddie Construction Co.	78
APTIM	134	Callahan Construction Managers	266	ECC	160	Hausmann Construction Inc.	228
Arch-Con Corp.	173	Capstone Building Corp.	336	J.D. Eckman Inc.	386	Hawaiian Dredging Construction Co. Inc.	162
ARCO Construction Cos.	17	Carroll Daniel Construction Co.	179	EDIFICE Construction	229	Hawkins Construction Co.	316
Aristeo Construction Co.	154	Catamount Constructors Inc.	139	Electrical Consultants Inc.	250	Haydon Cos.	342
Armada Hoffler	260	CCC Group Inc.	369	Elford Inc.	175	Hensel Phelps	13
ASRC Industrial	105	CDM Smith	333	Emery Sapp Construction Inc.	119	Herzog	113
Austin Industries	33	CF Evans Construction	285	EMJ Construction	217	Hill & Wilkinson General Contractors	297
Austrillustries	33	D.F. Chase Inc.	308	Engineered Structures Inc. (ESI)	150	HITT Contracting	26
В		China Constr. America/Plaza Constr.	249	Evans General Contractors	57	Hoar Construction	135
		Choate Construction Co.	52	Executive Construction Inc.	311		
Balfour Beatty US	32	The Christman Co.	87	Exxel Pacific Inc.	324	Hoffman Construction	24
Barnard Construction Co. Inc.	142	The Cianbro Cos.	108	Exyte Americas Holding Inc.	75	Holder Construction	30
Barnhill Contracting Co.	167	Clancy & Theys Construction	120	_		Holt Construction	276
Barr & Barr Inc.	351	Clark Construction Co.	355	F		Hourigan	361
Bartlett Cocke General Contractors LLC	125	Clark Contractors	384	Fagen Inc.	337	E.W. Howell Co. LLC	306
Barton Malow Holdings LLC	19	Clark Group	16	FCI Constructors Inc.	184	Hunter Roberts Construction Group LLC	65
Barry-Wehmiller Design Group	365	W.G. Clark Construction	366	FCL Builders	77	1	
Batson-Cook Construction	205	Clayco	23	Ferreira Construction	121	<u> </u>	
BBL Construction Services LLC	254	Clune Construction	53	Ferrovial Construction US Holdings Corp.	61	Ideal Contracting	232
Bechtel	3	Coastal Construction Group	138	J.H. Findorff & Son Inc.	99	IMC Construction	252
The Beck Group	136	Colas Inc.	47	Flatiron Construction	49	Independence Construction	200
Bell & Associates Construction LLC	330	Columbia	317	J. Fletcher Creamer & Son Inc.	264	INTECH Construction	257
Berglund Construction Co.	352	Commercial Contracting Corp.	127	Fluor	8	Iovino Enterprises	191
Bernards	197	Commodore Builders	279	Fontaine Bros. Inc.	363	IPS-Integrated Project Services LLC	164
The Bette Cos.	329	The Conlan Company	84	Fort Myer Construction Corp.	353	1	
BHI	322	Consigli Building Group Inc.	43	Fortis Construction Inc.	70	J	
Big-D Construction	46	Construction Partners	81	Fortune-Johnson LLC	300	Jacobsen Construction Co. Inc.	131
Bilfinger North America Inc.	218	Contegra Construction Co.	348	Frana Cos. Inc.	269	The Jaynes Cos.	396
Blach Construction	382	CORE Construction Group	66	Trana cos. inc.	203	JHL Constructors	299
Black & Veatch	44	CRB	238	G		Jingoli - DCO	145
Blue Ridge Power	116	Crossland Construction Co. Inc.	55			Joeris General Contractors	117
Blum Construction	335	Crowder Constructors Inc.	236	Galaxy Builders Ltd.	362	GE Johnson	195
Blythe Development Co.	393	CSI Construction Co.	240	Garco Construction	399	W. M. Jordan Co.	243
BNBuilders	102	J.P. Cullen and Sons Inc.	183	Gardner Builders	328	JPI	235
Boh Bros. Construction Co. LLC	263	Jan Gallott arta Gotto Illot	100	Garney Holding Co.	64	JRM Construction Management	118
The Boldt Co.	76	D		Ghilotti Construction Co.	385	Juneau Construction Co.	272
Bowen	301	P	051	Gilbane Building Co.	11		
Bozzuto Construction Co.	230	Danis	251	Goodfellow Bros.	159	K	
Bradbury Stamm Construction Inc.	302	James G. Davis Construction Corp.	128	Graham Construction	123	M. B. Kahn Construction Co. Inc.	307
Branch Group	172	Day & Zimmermann	95	Granger Construction Co.	237		
Brasfield & Gorrie	22	Deacon Construction LLC	271	Granite Construction Inc.	39	Kajima Building & Design Group Inc.	146
J.F. Brennan Co. Inc.	380	DeAngelis Diamond	253	Gray	40	KAST Construction Co.	141
Brinkmann Constructors	73	Dellbrook JKS	216	Graycor	231	Kaufman Lynn Construction	204
Brown Construction Inc.	360	Dennis Group	103	Great Lakes Dredge & Dock Co.	210	KBE Building Corp.	320
Bryan Construction Inc.	364	DEPCOM Power	100	Grunley Construction Co. Inc.	226	KBS Inc.	292

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RAN
Lee Kennedy Co.	390	MWH	190	Rand Construction Corp.	223	Т	
Key Construction Inc.	334	MYCON General Contractors Inc.	234	William A Randolph Inc.	349	·	
Kiely Family of Cos.	359	Allan Myers	98	E.E. Reed Construction	72	Teichert Construction	126
Kiewit Corp.	2	NI		Ridgemont Commercial Co.	341	Terminal Construction Corp.	303
Kitchell Corp.	242	N		River City Construction LLC	315	Tonn and Blank Construction	388
Klinger Cos. LLC	270	Nabholz	97	RNGD - a Palmisano Co.	383	Torcon Inc.	156
Knutson Construction	246	Nan Inc.	198	James E. Roberts - Obayashi Corp.	344	Traylor Construction Group Inc.	122
Albert C. Kobayashi Inc.	391	NEI General Contracting	313	Robins & Morton	56	Tri-North Builders Inc.	395
The Kokosing Group of Cos.	50	New South Construction Co.	213	Rockford Construction Co.	239	Triton Construction Co. LLC	275
The Korte Co.	178	Nibbi Bros. Associates Inc.	267	Rodgers Builders	224	Truebeck Construction	130
KPRS Construction	147			Roebbelen Contracting Inc.	321	Turner Construction Co.	1
Kraemer North America LLC	305	O		Rogers-O'Brien Construction	149	Turner Industries Group LLC	45
Kraus-Anderson	140	0&G Industries Inc.	245	Roncelli Inc.	331	Tutor Perini Corp.	31
1		O'Donnell/Snider Construction	356	The Rudolph Libbe Cos. Inc.	86	U	
L		W.E. O'Neil Construction	101	Ruscilli Construction	291		
Landmark Construction LLC	196	OHLA USA Inc.	109	Russell Group Inc.	314	Ulliman Schutte Construction LLC	371
LandSouth Construction	209	Okland Construction	83	Ryan Cos. US Inc.	42	United Engineers & Constructors Inc.	281
Lane Industries Inc.	104	Oltmans Construction Co.	194	Rycon Construction Inc.	111	Urban Atelier Group	211
Las Vegas Paving Corp.	155	Omega Construction	265	nycon construction inc.	111	\/	
Lease Crutcher Lewis	133	The Opus Group	192	S		V	
LeChase Construction Services LLC	110	Orion Group Holdings	177			James R. Vannoy & Sons Construction Co. Inc.	151
LEMOINE	255	C. Overaa & Co.	277	S&B	157	Vecellio Group Inc.	241
Lendlease	90			S&B USA Construction	166	Vericon Construction Co.	367
Leopardo Construction	287	P		Samet Corp.	89	Vinci Construction USA (f/k/a Eurovia USA)	112
Level 10 Construction	169	PARIC Holdings	148	Satterfield & Pontikes Construction Inc.	137		
Lee Lewis Construction Inc.	212	Parkway C&A	233	Saulsbury	153	W	
Lydig Construction	345	Parrish Construction Group Inc.	357	Saunders Construction Inc.	176	Wagman Inc.	381
Lyles Construction Group	309	Parsons Corp.	247	Schimenti Construction Co.	339	Walbridge	21
,		F.H. Paschen	132	Security Paving Co. Inc.	304	The Walsh Group	15
M		PC Construction Co.	293	Sellen Construction	188	T N Ward Co.	374
J.T. Magen & Co. Inc.	68	PCL Construction Enterprises	10	SEMA Construction Inc.	298	Water Resources Group	400
	67	Peak Construction Corp.	283	Sevenson Environmental	327	Webcor	94
Manhattan Construction Group	244	Peinado Construction	258	Shaw Construction	206	Weis Builders Inc.	158
Manson Construction Co.		Pence Contractors	368	Shawmut Design and Construction	74	The Weitz Co. & Affiliates	85
March Associates Construction Inc.	268	Penntex Construction	387	-		Wespac Construction	397
Market & Johnson Inc.	326	The PENTA Building Group	106	Shelco LLC	274	G.A. West & Co. Inc.	295
Mascaro Construction Co.	286	Pepper Construction	63	Shiel Sexton Co. Inc.	256	Wharton-Smith Inc.	144
MasTec Inc.	4	Perlo Construction	310	Shimmick	193	The Whiting-Turner Contracting Co.	5
Matrix Service Co.	165	Charles Perry Partners Inc.	340	Shook Construction	343	WIELAND	318
A.R. Mays Construction	376	Phillips Infrastructure Holdings	171	Skanska USA	12	F.A. Wilhelm Construction	54
McCarthy Holdings Inc.	20	GH Phipps Construction Cos.	332	Skender	227	Williams Brothers Construction Co. Inc.	181
McCownGordon Construction	161	Pike Construction Services	221	Skyline Construction	222		
McDermott International	9	Pioneer General Contractors Inc.	312	Sletten Cos.	208	Willmeng Construction	186
McGough	115	Plenium Builders	347	C D Smith Construction	202	Wohlsen Construction Co.	248
MCL Construction	373	Poettker Construction Co.	296	Southland Holdings	107	Wood PLC	323
The McShane Cos.	96	Poque Construction	152	SpawGlass Holding	189	S.T. Wooten Corp.	282
MEB	394	Power Construction Co. LLC	79	Stacy and Witbeck Inc.	201	Υ	
Messer Construction Co.	82	Primus Builders Inc.	278	Staker Parson Materials & Construction	207	<u> </u>	
CR Meyer	284		210	Stellar Group Inc.	170	The Yates Cos. Inc.	29
Michels Corp.	34	Q		Sterling Infrastructure Inc.	59	Z	
The Middlesex Corp.	203	O.D. Construction	070	STO Building Group	6	<u>_</u>	
Millie and Severson General Contractors	199	Q&D Construction	273	Suffolk Construction Co. Inc.		Zachry Construction Corp.	215
Miron Construction Co. Inc.	71	Quandel Enterprises LLC	375		25	Zachry Group	28
Bob Moore Construction	377	R		Sukut Construction LLC	280		
Morley Builders	358	-		Summit Contracting Group Inc.	80		
Mortenson	27	R&0 Construction	290	Sundt Construction Inc.	51		
Mortonoon							
Moss	41	Rabren General Contractors	372	Superior Construction Holding Co. Inc.	168		

Region Country Company

A. NORTH AMERICA

Canada

APTIM

ARCO Construction Cos.

ASRC Industrial

Alberici-Flintco

Allied Power

Barnard Construction Co. Inc.

Barton Malow Holdings LLC

Bechtel

Bernards

Black & Veatch

Burns & McDonnell

CDM Smith

CRB

DPR Construction

Day & Zimmermann

Dennis Group

Dragados

ECC

Flatiron Construction

Fluor

Granite Construction Inc.

HITT Contracting

Haskell

Herzog

IPS-Integrated Project Services LLC

Kiewit Corp.

Lease Crutcher Lewis

Manson Construction Co.

MasTec Inc.

Matrix Service Co.

McDermott International

Michels Corp.

PCL Construction Enterprises

Parsons Corp.

RailWorks

Roncelli Inc.

STO Building Group

Southland Holdings

TN Ward Co.

Region Country Company

The Walsh Group

Turner Construction Co.

Tutor Perini Corp.

United Engineers & Constructors Inc.

Walbridge

Wood PLC

B. LATIN AMERICA

Argentina

Wood PLC

Brazil

Caddell Construction

Dennis Group

McDermott International

Wood PLC

Chile

Bechtel

Fluor

Wood PLC

Colombia

Haskell

Wood PLC

Ecuador

Haskell

El Salvador

Haskell

Guatemala

BL Harbert International

Guyana

McDermott International

Honduras

BL Harbert International

Fluor

Region Country Company

Mexico

Alberici-Flintco

Allied Power

BL Harbert International

Black & Veatch

Caddell Construction

Commercial Contracting Corp.

Dennis Group

Fluor

Gilbane Building Co.

Granite Construction Inc.

Haskell

Kiewit Corp.

Manhattan Construction Group

MasTec Inc.

McDermott International

The Beck Group

The Weitz Co. & Affiliates

Walbridge

Wood PLC

Panama

China Constr. America/Plaza Constr.

Paraguay

Caddell Construction

Peru

APTIM

Bechtel

Fluor

Wood PLC

Suriname

BL Harbert International

CCC Group Inc.

Uruguay

Tutor Perini Corp.

Region Country Company

C. CARIBBEAN ISLANDS

Cuba

DPR Construction

Jingoli - DCO

Greater Antilles

Orion Group Holdings

S&B

Lesser Antilles

APTIM

Caddell Construction

China Constr. America/Plaza Constr.

Coastal Construction Group

Consigli Building Group Inc.

Haskell

Jingoli - DCO

MasTec Inc.

McDermott International

OHLA USA Inc.

Orion Group Holdings

Rockford Construction Co

Southland Holdings

Wood PLC

Puerto Rico

APTIM

DEPCOM Power

Fluor

Great Lakes Dredge & Dock Co.

Haskell

Herzog

MasTec Inc.

The Walsh Group

The Yates Cos. Inc.

Tutor Perini Corp.

Wood PLC

D. EUROPE

Albania

Bechtel

Region Country Company

Azerbaijan

Fluor

Wood PLC

Belgium

ECC

Fluor

Gray

IPS-Integrated Project Services LLC

Parsons Corp.

Wood PLC

Bulgaria

Wood PLC

Croatia

Fluor

Czech Rep.

McDermott International

Wood PLC

Denmark

DPR Construction

Fluor

Wood PLC

Finland

Gray

France

Allied Power

Fluor

Wood PLC

Georgia

Parsons Corp.

Germany

Black & Veatch

DPR Construction

ECC

Fluor

Gilbane Building Co.

McDermott International

Region Country Company

Michels Corp.

Parsons Corp.

Wood PLC

Greece

Caddell Construction

ECC

Fluor

Hungary

Fluor

Wood PLC

Ireland

Bechtel

Fluor

Gray

Haskell

IPS-Integrated Project Services LLC

STO Building Group

Wood PLC

Italy

Caddell Construction

ECC

Parsons Corp.

Wood PLC

Luxembourg

Bryan Construction Inc.

Netherlands

DPR Construction

Fluor

McDermott International

STO Building Group

Wood PLC

North Macedonia

Bechtel

Norway

DPR Construction

Wood PLC

Region Country Company

Poland

Fluor

Wood PLC

Portugal

Black & Veatch

ECC

IPS-Integrated Project Services LLC

Wood PLC

Romania

ECC

Wood PLC

Russia

Fluor

Serbia

Bechtel

Slovakia

Fluor

Wood PLC

Spain

APTIM

Allied Power

ECC

Gilbane Building Co.

IPS-Integrated Project Services LLC

Wood PLC

Sweden

Allied Power

BL Harbert International

Fluor

Wood PLC

Switzerland

DPR Construction

IPS-Integrated Project Services LLC

Wood PLC

United Kingdom

APTIM

Region Country Company

BL Harbert International

Bechtel

Black & Veatch

Burns & McDonnell

ECC

Fluor

Gray

IPS-Integrated Project Services LLC

McDermott International

Parsons Corp.

STO Building Group

Turner Construction Co.

Wood PLC

E. MIDDLE EAST

Afghanistan

Fluor

Bahrain

APTIM

ECC

The Weitz Co. & Affiliates

Iraq

BL Harbert International

Wood PLC

Israel

Bryan Construction Inc.

CDM Smith

Gilbane Building Co.

MWH

Jordan

BL Harbert International

Kuwait

Fluor

Wood PLC

Lebanon

BL Harbert International

Parsons Corp.

Region Country Company

Oman

Bechtel

Wood PLC

Pakistan

Wood PLC

Qatar

BL Harbert International

Bechtel

McDermott International

Wood PLC

Saudi Arabia

Bechtel

CDM Smith

Caddell Construction

Fluor

Gilbane Building Co.

McDermott International

Tutor Perini Corp.

Wood PLC

Turkey

BL Harbert International

ECC

Turner Construction Co.

Wood PLC

United Arab Emirates

Allied Power

Bechtel

McDermott International

Parsons Corp.

Wood PLC

F. ASIA

Brunei

Wood PLC

China (P.R.C.)

Allied Power

Black & Veatch

Region Country *Company*

Fluor

Haskell

McDermott International

Wood PLC

Diego Garcia

APTIM

Gilbane Building Co.

Parsons Corp.

India

BL Harbert International

Bechtel

Black & Veatch

Caddell Construction

Fluor

IPS-Integrated Project Services LLC

McDermott International

Turner Construction Co.

Wood PLC

Indonesia

BL Harbert International

Black & Veatch

Fluor

McDermott International

Japan

APTIM

Allied Power

ECC

Gilbane Building Co.

Parsons Corp.

Wood PLC

Kazakhstan

Fluor

Wood PLC

Korea, South

APTIM

Allied Power

BL Harbert International

DPR Construction

Gilbane Building Co.

Region Country Company

Parsons Corp.

Malaysia

Black & Veatch

DPR Construction

Fluor

Haskell

McDermott International

Turner Construction Co.

Wood PLC

Philippines

Black & Veatch

ECC

Fluor

Gilbane Building Co.

Haskell

Tutor Perini Corp.

Wood PLC

Singapore

Caddell Construction

DPR Construction

Fortis Construction Inc.

Haskell

Wood PLC

Taiwan (R.O.C)

Bechtel

Black & Veatch

Fluor

Wood PLC

Thailand

BL Harbert International

Black & Veatch

Caddell Construction

Wood PLC

Vietnam

BL Harbert International

Black & Veatch

McDermott International

Turner Construction Co.

Region Country Company

G. AUSTRALIA/OCEANIA

Australia

Bechtel

Black & Veatch

Fluor

IPS-Integrated Project Services LLC

Matrix Service Co.

McDermott International

Michels Corp.

PCL Construction Enterprises

Wood PLC

New Zealand

Wood PLC

Pacific Islands

APTIM

ASRC Industrial

Parsons Corp.

H. NORTH AFRICA

Egypt

Bechtel

CDM Smith

Wood PLC

Morocco

BL Harbert International

Niger

BL Harbert International

Fluor

Sub Sahara

APTIM

Bryan Construction Inc.

Fluor

Sudan

Caddell Construction

Region Country Company

Region Country Company

Tunisia

Wood PLC

I. CENTRAL AND SOUTHERN AFRICA

Angola

Wood PLC

Botswana

Fluor

Congo

APTIM

D.R. Congo (Zaire)

BL Harbert International

Guinea

Fluor

Kenya

Caddell Construction

Malawi

BL Harbert International

Mozambique

McDermott International Wood PLC

Senegal

CCC Group Inc.

South Africa

Wood PLC

Zimbabwe

BL Harbert International

J. ANTARCTIC/ARCTIC

Antarctic/Artic

Parsons Corp.

2024 Top 400 Contractors - Subsidiaries by Rank

Rank Company Subsidiary

1 Turner Construction Co.

Clark Builders

Lathrop

SourceBlue

Turner Construction Company

Turner International

2 Kiewit Corp.

Cherne Contracting Company

Construction Kiewit Cie

Ganotec Inc.

Kiewit Building Group Inc

Kiewit Canada Group Inc.

Kiewit Engineering Group Inc

Kiewit Foundations Co.

Kiewit Infrastructure Co.

Kiewit Infrastructure South Co.

Kiewit Infrastructure West Co.

Kiewit Offshore Services Ltd.

Kiewit Power Constructors Co.

Kiewit Water Facilities South Co.

Mass Electric Construction Co.

Peter Kiewit Sons ULC

T.E. Ibberson Company

TIC - The Industrial Company

Weeks Marine, Inc.

3 Bechtel

BNT International Company

Bechtel Construction Operation, Inc.

Bechtel Corporation

Bechtel Global Energy, Inc.

Bechtel Global Infrastructure & Minerals Inc.

Bechtel India Private, Ltd.

Bechtel Nuclear, Security & Environmental, Inc.

4 MasTec Inc.

A-1 Construction

Advanced Technologies

Rank Company Subsidiary

EC Source

Energy Erectors

FNF Construction, Inc.

Henkels & McCoy

Infrastructure and Energy Alternatives, Inc.

Intren, LLC

MasTec Network Solutions

MasTec Utility Services

Precision Pipeline

PumpCo

Three Phase Line Construction

Wanzek Construction

6 STO Building Group

Abbott Construction

Ajax Building Company

BCCI Construction

Govan Brown

LF Driscoll

LF Driscoll Healthcare

Layton Construction

Pavarini Construction

Pavarini McGovern

RC Andersen

STO Mission Critical

Structure Tone Global Services

Structure Tone International

Structure Tone LLC

Structure Tone Southwest

7 DPR Construction

Digital Building Components

EIG Electrical Systems

Gregory P. Luth & Associates, Inc. | GPLA

OES Equipment

RQ Construction

SurePods

vConstruct

8 Fluor

Fluor Constructros International Inc

2024 Top 400 Contractors - Subsidiaries by Rank

Rank Company Subsidiary

Fluor Enterprises Inc.

10 PCL Construction Enterprises

Construction PCL Inc.

Melloy Industrial Services Inc.

Nordic PCL Construction, Inc.

PCL Aquatics Centre 2012 Ltd.

PCL Builders Inc.

PCL Civil Constructors, Inc.

PCL Construction Enterprises, Inc.

PCL Construction Management Inc.

PCL Construction Resources (U.S.A.) Inc.

PCL Construction Resources Inc.

PCL Construction Services, Inc.

PCL Construction, Inc.

PCL Constructors Canada Inc.

PCL Constructors Inc.

PCL Constructors Northern Inc.

PCL Constructors Northern Ontario Inc.

PCL Constructors Pacific Rim Pty Ltd.

PCL Constructors Westcoast Inc.

PCL Energy Inc.

PCL Humber LRC 2013 Ltd.

PCL Industrial Construction Co.

PCL Industrial Constructors Inc.

PCL Industrial Management Inc.

PCL Industrial Services, Inc.

PCL Investments Canada

PCL McMaster 2014 Ltd.

PCL NSP 2021 Ltd.

PCL Ottawa Heart Institute 2014 Ltd.

PCL Regina Stadium 2014 Ltd.

11 Gilbane Building Co.

GRS Disaster Recovery Gilbane Federal

Next 150

12 Skanska USA

Skanska USA Building Skanska USA Civil

Rank Company Subsidiary

19 Barton Malow Holdings LLC

Alltrade Industrial Contractors, Inc. Barton Malow Builders LLC Barton Malow Company LiftBuild

20 McCarthy Holdings Inc.

MC Industrial, Inc.
McCarthy Building Companies, Inc.

23 Clayco

CRG

Concrete Strategies

Lamar Johnson Collaborative

Ventana

25 Suffolk Construction Co. Inc.

Liberty Builds Liberty Equipment Liberty Group Liberty Specialty

27 Mortenson

M.A. MORTENSON COMPANY

28 Zachry Group

JVIC

IVIC Fabrication

Madison Industrial Services

Numerical Advisory Solutions

Trillium

Zachry Engineering Corp.

Zachry Industrial Inc

Zachry Maintenance Services

Zachry Nuclear Engineering

Zachry Philippines Inc

Rank Company Subsidiary

29 The Yates Cos. Inc.

American Industrial Construction, LLC
Blaine Construction Corporation
Edwards Electric Service, LLC
JESCO, Inc.
Merit Electrical, Inc.
Superior Asphalt, Inc.
W.G. Yates & Sons Construction Company
Yates Constructors, LLC
Yates Engineers, LLC
Yates Services, LLC

31 Tutor Perini Corp.

Becho Inc.
Black Construction
Frontier - Kemper
Lunda Construction
Perini Management Services
Roy Anderson Corp.
Rudolph & Sletten
Tutor Perini Building Corp
Tutor Perini Civil Construction

32 Balfour Beatty US

Balfour Beatty Communities Balfour Beatty Construction Balfour Beatty Infrastructure Balfour Beatty Rail Fru-Con

34 Michels Corp.

Aqueos Corporation
Aqueos Marine, Inc.
Michels Canada Co.
Michels Construction, Inc.
Michels Pacific Energy, Inc.
Michels Pipeline, Inc.
Michels Power, Inc.
Michels Road & Stone, Inc.
Michels Trenchless GmbH
Michels Trenchless Pty. Ltd.

Rank Company Subsidiary

Michels Trenchless, Inc. Michels Utility Services, Inc.

36 Alberici-Flintco

Alberici Constructors, Inc Alberici Constructors, Ltd. CAS Constructors, LLC Flintco, LLC J.R. Filanc Construction Co. WWPS, LLC

37 Dragados

Dragados Canada, Inc.
Dragados USA, Inc.
J.F. White Contracting Co.
John P. Picone, Inc.
Prince Contracting, LLC
Pulice Construction, Inc.
Schiavone Construction Co., LLC

38 Burns & McDonnell

AZCO

39 Granite Construction Inc.

Centennial Asphalt
Coast Mountain Resources (CMR)
Garco Testing Laboratories
Granite Insustrial
Granite Power
Intermountain Slurry Seal
International Directional Services (IDS)
Layne
Lehman-Roberts
Memphis Stone & Gravel (MS&G)

40 Gray

AD Process Equipment, A Gray Company Anderson Dahlen, Inc., A Gray Company Gray AE, PSC

Rank Company Subsidiary

Gray Development, A Gray Company Gray Integrated Services of Europe Gray Ohio Valley Gray Solutions, A Gray Company InLine Engineers, A Gray Company NexGen Contracting, A Gray Company

43 **Consigli Building Group Inc.**

Consigli & Associates, LLC Consigli Construction Co., Inc. Consigli Construction NY, LLC J. Benton Construction, LLC

44 **Black & Veatch**

Bird Electric

Black & Veatch Construction, Inc.

Black & Veatch Corporation

Black & Veatch International

Black & Veatch LTD of Michigan

Black & Veatch Management Consulting, LLC.

Black & Veatch New York LLP

Black & Veatch Special Projects Corp

Overland Contracting, Inc.

Turner Industries Group LLC 45

Turner Industrial Maintenance, LLC Turner Specialty Services, LLC

46 **Big-D Construction**

CFC Construction **Dovetail Construction** Martin Harris Construction *McAlvain*

Colas Inc. 47

Barrett Industries Colas Construction USA Inc. Colaska Reeves Construction Co.

Rank Company Subsidiary

Simon

Sully-Miller Contracting Co.

49

Flatiron Construction AECON/FLATIRON/DRAGADOS/EBC GP BARNARD FLATIRON LP (DBJV LP) BRANCH/FLATIRON DRAGADOS/FLATIRON DRAGADOS/VINCI/FLATIRON/DCB EE CRUZ AND COMPANY, INC FLATIRON - CENTRAL FLATIRON CONSTRUCTORS CANADA L FLATIRON MID-ATLANTIC FLATIRON WEST, INC. FLATIRON-AECON JOINT VENTURE FLATIRON-AECON WCRR IV BOW RIV FLATIRON/BDC GREENSBORO FLATIRON/BDC, A IV FLATIRON/BRANCH FLATIRON/DRAG/AECON/LAFARG FLATIRON/DRAGADOS, A JV FLATIRON/DRAGADOS, IV FLATIRON/DRAGADOS/SUKUT, A JV FLATIRON/DRILL TECH FLATIRON/GRAHAM, A JV FLATIRON/GRAHAM/PARSONS, A JV FLATIRON/HERZOG, A JV FLATIRON/KIEWIT, A JV FLATIRON/LANE FLATIRON/LANE, A JV FLATIRON/LTS, A JV FLATIRON/LTS, A JV FLATIRON/MYERS, JV FLATIRON/SKANSKA/STACY-WITBECK FLATIRON/UNITED, A JV FLATIRON/ZACHRY FLUOR/BALFOUR/FLATIRON/DRAGADO PULICE/FNF/FLATIRON JV SAN DIEGO AIRPORT SIGNATURE ON THE ST LAWRENCE SKANSKA/FLATIRON, JV TURNER-FLATIRON, A IV

VALLEY TRANSIT PARTNERS

Rank Company Subsidiary

The Kokosing Group of Cos.

Area Aggregates, LLC
CK Construction Company
Cuyahoga Asphalt Materials, Inc.
Integrity Kokosing Pipeline Services
Kokosing Construction Company, Inc.
Kokosing Industrial, Inc.
Kokosing Materials, Inc.
Kokosing, Inc.
McGraw/Kokosing, Inc.

54 F.A. Wilhelm Construction

The Olen Corporation

Freitag-Weinhardt, Inc. Industrial Electric Poynter Sheet Metal RSQ Fire Protection

59 Sterling Infrastructure Inc.

DeWitt Excavation, LLC
J. Banicki Construction Company, Inc.
Kimes & Stone Construction, LLC
LK Gregory Construction, Inc.
Petillo MD, LLC
Petillo NY, LLC
Petillo, LLC
Plateau Excavation, Inc.
Professional Plumbers Group, Inc.
Ralph L. Wadsworth Construction Company, LLC
Road and Highway Builders, LLC
Tealstone Commercial, Inc.
Tealstone Residential Concrete, Inc.
Texas Sterling Construction Co.

60 Harvey | Harvey-Cleary

Harvey | Harvey-Cleary Harvey | Harvey-Cleary Harvey | Harvey-Cleary Harvey | Harvey-Cleary Harvey | Harvey-Cleary

Rank Company Subsidiary

63 Pepper Construction

Pepper Construction Company Pepper Construction Indiana Pepper Construction Ohio Pepper Construction Wisconsin Pepper Energy

64 Garney Holding Co.

A&W Maintenance & Coatings, LLC Garney Companies, Inc. Garney Federal, Inc. Garney Pacific, Inc.

67 Manhattan Construction Group

Cantera Concrete Company
Manhattan Construction Company
Manhattan International Construction
Company, Ltd.
Manhattan Pipeline, LLC
Manhattan Road & Bridge Co.
Safe Zone, LLC
Spectrum Contracting, Inc.

69 Haskell

Benham Cortez, Inc. Dysruptek Seiberling

72 E. E. Reed Construction

DavisReed E.E. Reed Construction LP E.E. Reed East Coast ZapalacReed

75 Exyte Americas Holding Inc.

AirGard Inc. BioPharm Engineered Systems, LLC Critical Process Systems Group, Inc.

Rank Company Subsidiary

Diversified Fluid Solutions, LLC

Exyte U.S., Inc.

Fab-Tech, Inc.

NEHP, Inc.

Nuance Systems, LLC

Pure Guard, LLC

Total Facility Solution, Inc.

82 Messer Construction Co.

EGC Construction

83 Okland Construction

Field Labor Corporation
Okland Construction Co., Inc.

Okland Corporation

Okland Management Corporation

85 The Weitz Co. & Affiliates

Contrack Watts

The Weitz Company, LLC

The Rudolph Libbe Cos. Inc.

GEM Energy LLC

GEM Facility Management LLC

GEM Industrial Inc.

Lehman Daman Construction Services, Inc.

RLG Indemnity, Inc.

Rudolph/Libbe Inc.

Rudolph/Libbe Properties Inc.

87 The Christman Co.

Christman Constructors, Incorporated Christman Facility Solutions

Christman Mid-Atlantic Constructors, LLC

90 Lendlease

Lendlease (US) Construction Inc. Lendlease (US) Construction LMB Inc.

Rank Company Subsidiary

Lendlease (US) Public Partnerships LLC

91 Adolfson & Peterson Construction

AP Gulf States, Inc.

AP Midwest, LLC

AP Mountain States, LLC

AP Southwest, LLC

92 PJ Dick - Trumbull - Lindy Group

Gulisek Construction

Lindy Paving

P. J. Dick Incorporated

Trumbull Corporation

Wilson Excavating

95 Day & Zimmermann

D&Z Of Canada Corporate

Day & Zimmermann International, Inc. - DBA

М&С

Day & Zimmermann Management Services, Inc.

Day & Zimmermann NPS, Inc.

Mason & Hanger

The Atlantic Group, Inc. - DBA DZ Atlantic

96 The McShane Cos.

Cadence McShane Construction Company McShane Construction Company

101 W.E. O'Neil Construction

W.E. O'Neil Construction Co.

W.E. O'Neil Construction Co. of Arizona

W.E. O'Neil Construction Co. of California

W.E. O'Neil Construction Co. of Colorado

W.E. O'Neil Construction Co. of NorCal

W.E. O'Neil Construction Co. of San Diego

W.E. O'Neil Construction Co. of Tennessee

W.E. O'Neil Construction Co. of Texas

Rank Company Subsidiary

Dennis Group 103

Dennis Brasil Engenharia Ltda Dennis Group Canada Inc. Dennis Group International, Unipessoal Lda IFAB Engineering Partners Ltd The Dennis Engineering Group, LLC The Dennis Group, Inc

104 Lane Industries Inc.

Astaldi Construction Corporation (Affiliate) The Lane Construction Corporation

ASRC Industrial 105

AIS Infrastructure Arctic Pipe Inspection (API) Arctic Testing & Inspection (ATI) **BCSS**

D2 Industrial Services (D2)

DZ-FDT (DZ)

Cerrudo

EQM Services (EQMS)

Environmental Quality Management (EQM)

F.D. Thomas (FDT)

FDT Structural Specialties (FDTSS)

FDTWI GES

Gulf Coast Industrial HRCS Engineering

Hudspeth

K2 Industrial Services (K2) Lake States Insulation (LSI)

Mavo Concrete Sawing Services

Mavo Systems

National Environmental Group (NEG)

Niles Construction Services (NCS)

Northwest Demolition & Dismantling (NWDD)

Petrochem

RSI EnTech (RSI)

RSI Envirachem

RSI Services

Redwood Painting

US Coatings (USC)

Rank Company Subsidiary

USCF

106 The PENTA Building Group

SJ Amoroso Construction

Southland Holdings 107

American Bridge American Bridge Bahamas American Bridge Manufacturung American Bridge of Canada Johnson. Bros. Corporation Oscar Renda Contracting Oscar Renda of Canada Southland Contracting Southland Mole of Canada

108 The Cianbro Cos.

A/Z Corporation Cianbro Corporation Cianbro Development Corporation Cianbro Equipment, LLC Cianbro Fabrication & Coating Corporation R.C. Stevens Starcon International, Inc Total Specialty Services

109 **OHLA USA Inc.**

Arellano Construction Company Community Asphalt Corp. Judlau Contracting, Inc. OHLA Building, Inc. OHLA USA, Inc.

Vinci Construction USA (f/k/a 112 **Eurovia USA)**

Blythe Construction, Inc. Eurovia Atlantic Coast, LLC **Hubbard Construction Company**

Rank Company Subsidiary

113 Herzog

Herzog Contracting Corp. Herzog Railroad Services Inc. Herzog Services Inc. Herzog Technologies Inc. Herzog Transit Services Inc.

116 Blue Ridge Power

Blue Ridge Power Construction, Inc Blue Ridge Power, LLC Blue Ridge Solar, LLC Pine Gate EPC, LLC

119 Emery Sapp Construction Inc.

Achen-Gardner Construction, LLC. Emery Sapp & Sons, Inc. Premier Testing Laboratories, LLC. Rummel Construction, Inc.

121 Ferreira Construction

American Pile and Foundation, LLC
Ferreira Power South, LLC
Ferreira Power West, LLC
Ferreira UTEC
Richardson-Wayland-Ferreira
SM Electric Group, Inc.
Vanguard Energy Partners, LLC

123 Graham Construction

Moltz Construction, Inc.

Gracorp, Inc.
Graham Construction & Management, Inc.

Graham Construction Services, Inc.
Graham Construction, Inc.
Graham Contracting Ltd.
Graham Group (US) Inc.
Graham Industrial Maintenance Inc.
Milender White Inc.

Rank Company Subsidiary

125 Bartlett Cocke General Contractors

LLC

BC Industrial BC Residential

127 Commercial Contracting Corp.

Commercial Contracting de Mexico

133 Lease Crutcher Lewis

Lease Crutcher Lewis Construction ULC Lease Crutcher Lewis LLC Lease Crutcher Lewis WA LLC

137 Satterfield & Pontikes Construction

Inc.

Eagle Contracting Greco Structures Rollcon Westway Construction

138 Coastal Construction Group

Coastal Condominiums
Coastal Condominiums II
Coastal Condos of Central Florida
Coastal Construction Company
Coastal Construction International Holdings
Coastal Construction of Bakers Bay
Coastal Construction of Central Florida
Coastal Construction of Miami-Dade
Coastal Construction of Palm Beach
Coastal Construction of Tampa
Coastal Homes

142 Barnard Construction Co. Inc.

BFBC, LLC Barnard Bessac JV Barnard Constructors of Canada, LP Barnard Nexar Joint Venture

Rank Company Subsidiary

Barnard Pipeline Barnard Spencer Joint Venture Barnard Wilson Joint Venture Barnard of Nevada, Inc. Keiwit Barnard JV

145 Jingoli - DCO

Creamer Jingoli, LLC
E-J / Jingoli Battery Storage JV
ES/Jingoli Decommissioning, LLC
JDC Energy Services, LLC
JP Energy, LLC
Jingoli Power, LLC

147 KPRS Construction

BergmanKPRS
Dreyfuss Construction
KPRS Hawaii Construction

148 PARIC Holdings

Aptos
Cooperative Building Solutions
Henning Companies
PARIC Corporation
TES

157 S&B

Bibb Engineers, Architects, & Constructors, LLC
Ford, Bacon & Davis, LLC
S&B Engineers & Constructors, Ltd.
S&B Fabrication Services, Ltd.
S&B Group International, Ltd.
S&B Infrastructure Construction, Ltd.
S&B Infrastructure Engineering, Ltd.
S&B Infrastructure Private, Ltd.
S&B Northeast Operations, Ltd.
S&B Pipeline Division, Ltd.
S&B Plant Services, Ltd.
TAI Engineers, LLC

Rank Company Subsidiary

159 Goodfellow Bros.

Goodfellow Bros. California, LLC Goodfellow Bros. LLC

160 ECC

ECC Constructors, LLC
ECC Environmental, LLC
ECC International, LLC
ECC Services British Columbia, ULC
ECC Sydney Tar Ponds, ULC
ECCO GmbH
Environmental Chemical Corp Italy S.r.l

162 Hawaiian Dredging Construction Co.

Inc.

DHO JV HDCC Guam LLC

163 Anderson Columbia Co. Inc.

A Mining Group II Corridor Mining LLC Junction City Mining

164 IPS-Integrated Project Services LLC

BS Denmark Aps trading at Integrated Project Services

ILPS Limited Unipessoal LDA

IPS - Architect Services Canada Inc

IPS - Integrated Project Services (Germany)
GmbH

IPS - Integrated Project Services (Ireland)

IPS - Integrated Project Services Corp

IPS - Integrated Project Services GmbH

IPS - Integrated Project Services LLC

IPS - Integrated Project Services Limited

IPS - Integrated Project Services Pvt Ltd

IPS - Integrated Project Services ULC

IPS - Mehtalia Private Limited

IPS - Services de Projects Intégrés S.E.N.C

Rank Company Subsidiary

IPS - Servicos de Projectos Integrados Ltda IPS BioPharmaceutical Technical Consulting (Tianjin) Limited Liability Company IPS Bioengineering Technology (Shanghai) Co., Ltd

IPS Professional Engineers and Architects PC Integrated Project Services International Pvt Ltd

Trenmor GmbH trading as IPS-Integrated Project Services Trenmor PTY Limited trading as IPS Life

165 Matrix Service Co.

Sciences

Matrix Applied Technologies Matrix NAC Matrix PDM Engineering Matrix Service

166 S&B USA Construction

Fay Southeast
Infrastructure and Industrial Constructors USA
LLC
Joseph B. Fay Co
Shikun & Binui Concessions USA LLC

168 Superior Construction Holding Co.

Inc.

Superior Construction Co., Inc. Superior Construction Southeast LLC

171 Phillips Infrastructure Holdings

National Fleet Services Phillips & Jordan RowCon

172 Branch Group

Branch Builds Branch Civil

Rank Company Subsidiary

Hopkins Lacy

176 Saunders Construction Inc.

Saunders Concrete Structures, LLC
Saunders Construction, LLC
Saunders Express, LLC
Saunders North Construction, LLC
Saunders North Express, LLC
Saunders Norwood Construction, LLC

179 Carroll Daniel Construction Co.

CDCC CDCC CDCC CDCC

182 Cajun Industries Holdings LLC

Cajun Engineering Solutions, LLC Cajun Industries, LLC Cajun Technology Solutions, LLC

184 FCI Constructors Inc.

FCI Constructors of New Mexico, LLC. FCI Constructors of Wyoming, LLC.

187 H&M Co. Inc.

Concrete Systems Co., LLC Electrical Systems Co., LLC H&M Architects/Engineers, Inc. H&M Development H&M Industrial Services, Inc.

189 SpawGlass Holding

SpawGlass Civil Construction Inc SpawGlass Construction Corporationn SpawGlass Contractors, Inc

Rank Company Subsidiary

190 MWH

Methuen Construction Co. Inc. Slayden Constructors, Inc.

191 Iovino Enterprises

IOVINO AFFILIATES JV
IPC RESILIENCY PARTNERS
J-TRACK LLC
JT TC JOINT VENTURE
JTCM PARTNERS
JUDLAU-TC JV
MLJ CONTRACTING CORP
MLJ TC JV
MLJT JV
MLJTC2
TC ELECTRIC, LLC
TC-JT RUTGERS JV
WELKIN J TRACK JV
WELKIN MECHANICAL, LLC

193 Shimmick

Legacy Foundations Shimmick

195 GE Johnson

HW Houston Construction

198 Nan Inc.

Bannister Insurance Company Grace Pacific LLC

199 Millie and Severson General

Contractors

Millie and Severson - Northern California Millie and Severson - Southern California Smith and Severson Builders Storie and Severson Construction

Rank Company Subsidiary

200 Independence Construction

Bear IC, LLC Donley's Independence, LLC The Winter Companies

201 Stacy and Witbeck Inc.

Modern Communications Modern Manufacturing Modern Railway Systems

203 The Middlesex Corp.

Massachusetts Ready-Mix, LLC Middlesex Asphalt, LLC Middlesex Materials Holdings, Inc. Middlesex Paving, LLC

206 Shaw Construction

Shaw Construction LLC Shaw Construction of Utah LLC Shaw Construction of Wyoming LLC

208 Sletten Cos.

Resolute Performance Iron Inc SCC Energy Services Inc Sletten Construction Company Sletten Construction of Nevada Inc Sletten Construction of Wyoming Inc

215 Zachry Construction Corp.

Zachry Federal Construction Corporation Zachry Underground and Utility Services, Inc.

218 Bilfinger North America Inc.

Bilfinger Inc Bilfinger Industrial Services Inc Centennial Contractors Enterprises, Inc.

Rank Company Subsidiary

222 Skyline Construction

ACCEND Construction LLC d/b/a Skyline
Construction Illinois
Servicemark Construction LLC
Skyline Capital Builders LLC
Skyline Commercial Interiors, Inc. d/b/a
Prevost Construction
Unimark Construction LLC d/b/a Skyline
Construction

225 Bulley & Andrews

Rock City Construction Co.

230 Bozzuto Construction Co.

Bozzuto Building Bozzuto Contracting Company Bozzuto Contractors, Inc.

231 Graycor

Graycor Construction Company Inc. Graycor Industrial Constructors Inc. Graycor Southern Inc.

236 Crowder Constructors Inc.

Crowder Construction Company Crowder Industrial Construction LLC

241 Vecellio Group Inc.

Hal Jones Contractor Murray Logan LLC Ranger Construction Industries, Inc. Sharpe Brothers Co. Vecellio & Grogan, Inc.

242 Kitchell Corp.

Kitchell CEM
Kitchell Contractors

Rank Company Subsidiary

244 Manson Construction Co.

Manson Marine Canada, Ltd

246 Knutson Construction

Knutson Construction Services Midwest Inc. Knutson Construction Services Rochester, Inc. Knutson Construction Services, Inc.

249 China Constr. America/Plaza Constr.

CCA Civil CCA International Plaza Construction Strategic Capital

250 Electrical Consultants Inc.

EPC Services Company

255 LEMOINE

DCMC Partners
LEMOINE Disaster Recovery
Macro Companies
Matrix Building Systems
Workforce Group

256 Shiel Sexton Co. Inc.

Anova Technical Services Engineered Facades

258 Peinado Construction

Peinado Construction
Peinado Construction

260 Armada Hoffler

Armada Hoffler Construction Company

Rank Company Subsidiary

261 Allied Power

Allied Group Holdings, LLC Allied Group Indirect Sub, LLC Allied Group Intermediate Holdings, LLC Allied Group Management, LLC Allied Group SPV, LLC Allied Group Sub, LLC Allied Power Holdings, LLC Allied Power Management, LLC Allied Power Plant Services, LLC Allied Power Resources Michigan, LLC Allied Power Resources, LLC Allied Power Services Michigan, LLC Allied Power Services, LLC Allied Power Sole Member, LLC DEI NewCo, Inc Dominion Engineering, Inc. Radiation Safety & Control Services, Inc

Radiation Safety & Control Services, LLC

262 Haselden Construction

HRS Restoration Services

263 Boh Bros. Construction Co. LLC

Broadmoor, LLC

264 J. Fletcher Creamer & Son Inc.

Creamer Jingoli LLC Creamer Ruberton Joint Venture Creamer-Sanzari Joint Venture J. Fletcher Creamer & Son, Inc.

265 Omega Construction

Omega Construction - Savannah Division Omega Construction - Upstate Division Omega Construction Headquarters

270 Klinger Cos. LLC

Gleeson Constructors & Engineers, L.L.C.

Rank Company Subsidiary

Klinger Constructors, LLC W.A. Klinger, L.L.C. Younglove Construction, L.L.C.

271 Deacon Construction LLC

Deacon Construction, LLC

295 G.A. West & Co. Inc.

Birmingham Estimating Division Legacy Cranes & Equipment

298 SEMA Construction Inc.

SEMA Precast, Inc.

304 Security Paving Co. Inc.

Security Paving Company Inc

309 Lyles Construction Group

American Paving Co.
Lyles Utility Construction
New England Sheet Metal & Mechanical
W.M. Lyles Co.

310 Perlo Construction

Perlo Structures

312 Pioneer General Contractors Inc.

Metal Tech Building Specialists Tailored Building Systems

314 Russell Group Inc.

Russell Construction Co. KC, LLC Russell Construction Co. STL, LLC Russell Construction Co., Inc.

Rank Company Subsidiary

315 River City Construction LLC

A&H Steel, LLC A&H Steel, LLC MR Mason Contractor, LLC

320 KBE Building Corp.

KBE-NY, LLC New Valley Construction, LLC

321 Roebbelen Contracting Inc.

Roebbelen Construction Management Services, Inc.

Roebbelen Management, Inc.

332 GH Phipps Construction Cos.

GH Phipps Wyoming
MB BIM Solutions

333 CDM Smith

CDM Constructors Inc. CDM Federal Programs The Louis Perry Group Trinnex

358 Morley Builders

Benchmark Contractors, Inc. Morley Construction Company

359 Kiely Family of Cos.

JF Kiely Construction
JF Kiely Construction of PA
JF Kiely Service Co
K Moorea
Kiel Pipeline Intergrety
Kiely Civil
Kiely Engineering
Kiely Industrial Tech
Penn Bower

Rank Company Subsidiary

371 Ulliman Schutte Construction LLC

Clark US LLC Ulliman Schutte - Alberechi, A Joint Venture

375 Quandel Enterprises LLC

J Vinton Schafer Construction LLC Performance Construction Company Pyramid Construction Services LLC Quandel Construction Group LLC

378 Butz Enterprises Inc.

Alexander Building Construction Co. Alvin H. Butz, Inc. Procida Butz Shoemaker Construction Co.

379 Burke Construction Group Inc.

Burke Special Projects

381 Wagman Inc.

Wagman Construction, Inc. Wagman Heavy Civil, Inc. Wagman Heavy Civil, Inc. Wagman Heavy Civil, Inc.

400 Water Resources Group

Rice Lake Construction Group Rice Lake West